

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2021 calendar year, or tax year beginning and ending			
B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization Atlantic Health System Inc Group Return Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 475 South Street, ACCTG #920 City or town, state or province, country, and ZIP or foreign postal code Morristown, NJ 07960 F Name and address of principal officer: Kevin Lenahan same as C above	D Employer identification number 65-1301877 E Telephone number 973-660-3100 G Gross receipts \$ 3,748,697,081. H(a) Is this a group return Stmt 1 for subordinates? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No H(b) Are all subordinates included? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number ▶ 9704	
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: ▶ www.atlantichealth.org			
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 1996	M State of legal domicile: NJ

Part I Summary			
Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <u>Designing and delivering high quality, innovative and personalized health care, to build healthier</u>	
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.	
	3	Number of voting members of the governing body (Part VI, line 1a)	3 41
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4 17
	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5 21267
	6	Total number of volunteers (estimate if necessary)	6 1874
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a 1,809,596.
	7b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b 0.
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year 244,721,802. Current Year 31,298,910.
	9	Program service revenue (Part VIII, line 2g)	2,877,240,829. 3,531,437,528.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	105,689,619. 165,175,787.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	26,695,302. 20,612,807.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,254,347,552. 3,748,525,032.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	556,388. 817,597.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0. 0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,706,730,962. 1,868,241,556.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0. 0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 2,900,803.	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,342,308,279. 1,452,680,897.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	3,049,595,629. 3,321,740,050.	
19	Revenue less expenses. Subtract line 18 from line 12	204,751,923. 426,784,982.	
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year 5,017,677,177. End of Year 6,054,115,074.
	21	Total liabilities (Part X, line 26)	2,418,830,735. 2,843,426,078.
	22	Net assets or fund balances. Subtract line 21 from line 20	2,598,846,442. 3,210,688,996.

Part II Signature Block			
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.			
Sign Here	▶ Signature of officer	Date	
	▶ Kevin Lenahan, EVP, Chief Bus & Strategy Officer		
	Type or print name and title		
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date
	Nicole Sokolowski	Nicole Sokolowski	
	Firm's name ▶ Ernst & Young U.S. LLP	Firm's EIN ▶ 34-6565596	Check if self-employed <input type="checkbox"/> PTIN P01683199
	Firm's address ▶ 1 Manhattan West New York, NY 10001	Phone no. 212-773-3000	

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: Designing and delivering high quality, innovative and personalized health care, to build healthier communities and improve lives for patients, consumers, and caregivers.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 2,795,066,479. including grants of \$ 817,597.) (Revenue \$ 3,529,636,676.) This group return consists of five not-for-profit hospitals (AHS Hospital Corp), a not-for-profit physicians practice (Practice Associates Medical Group PC) a not-for-profit ambulance corporation (Atlantic Ambulance Corp), a not-for-profit Primary Care and OB/GYN Medical Center (Medical Center Partners, Inc.) and a not-for-profit emergency ambulance service for Hackettsown, NJ and community (Hackettsown Regional Medical Center Emergency Medical Services, Inc.).

Continued on Schedule O

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 2,795,066,479.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and reporting.

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	X	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	X	
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	X	

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 17 regarding employee reporting, tax returns, unrelated business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	1a 41		
b	Enter the number of voting members included on line 1a, above, who are independent		
	1b 17		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
10b			
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
12c		X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	X	
b	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		
16b			

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed NJ
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records
 Ken Butkowski - 973-451-2005
 475 South Street - Acctg Box 920, Morristown, NJ 07962

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Brian Gagnolati President & CEO	55.00	X		X				5,694,565.	0.	1,079,329.
(2) Alan Lieber-Termed 7/31/21 President - OMC	55.00			X				1,100,495.	0.	2,451,027.
(3) James Wittig, MD Physician-Chair	55.00				X			2,604,929.	0.	17,666.
(4) Kevin Lenahan EVP- Chief Bus & Strategy Officer	55.00	X		X				2,093,426.	0.	464,680.
(5) Amy Perry-Termed 10/31/21 SVP - Delivery & CEO Hosp.	55.00	X		X				2,394,486.	0.	22,039.
(6) Steven Sheris, MD EVP, Chief Physician Executive	55.00	X		X				1,724,934.	0.	218,085.
(7) Patricia O'Keefe President-MMC	55.00			X				1,693,445.	0.	203,375.
(8) Sheilah O'Halloran EVP-General Counsel	55.00	X		X				1,444,729.	0.	198,122.
(9) Jan Schwartz-Miller, MD SVP-Chief Med Acad Term 7/4/21	55.00			X				1,113,612.	0.	470,089.
(10) Nichell Sumpter EVP, Chief Admin Officer	55.00			X				1,329,585.	0.	171,108.
(11) Lee Starker, MD PAMG-Trustee	55.00	X						1,440,552.	0.	25,819.
(12) Stephanie Schwartz President CMC	55.00			X				1,225,257.	0.	160,237.
(13) Philippe Genereux, MD Physician	55.00					X		1,276,267.	0.	23,909.
(14) Robert Adams Jr President, Western Region	55.00			X				1,073,955.	0.	155,249.
(15) Jeffrey Leary Physician	55.00					X		1,157,939.	0.	25,819.
(16) Linda Gillam Chair-Cardiology	55.00					X		1,098,844.	0.	19,216.
(17) Paul Starker, MD Chairman-Dept of Surgery	55.00					X		1,095,436.	0.	12,389.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) Mark Widmann Physician	55.00					X		1,035,229.	0.	27,269.
(19) Rolando Rolandelli, MD Chairman-Dep of Surgery	55.00				X			969,017.	0.	48,903.
(20) Eric Whitman, MD Physician	55.00				X			945,141.	0.	29,103.
(21) Katharine Driebe VP - Finance	55.00	X		X				756,899.	0.	107,642.
(22) Jason Smith PAMG-Trustee	55.00	X						767,318.	0.	23,959.
(23) Frederico Cerrone, MD PAMG-Vice Chair	55.00			X				716,676.	0.	23,053.
(24) Christopher Herzog PAMG- VP & COO	55.00			X				624,988.	0.	88,804.
(25) Domenick Randazzo, MD PAMG-Trustee	55.00	X						614,742.	0.	22,942.
(26) Peter Bolo, MD PAMG-Trustee	55.00	X						560,838.	0.	47,259.
1b Subtotal								36,553,304.	0.	6,137,092.
c Total from continuation sheets to Part VII, Section A								4,449,848.	0.	277,548.
d Total (add lines 1b and 1c)								41,003,152.	0.	6,414,640.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3,609

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
TRICON CONSTRUCTION SERVICES 31 N BIDGE STREET, SOMERVILLE, NJ 08876	CONSTRUCTION	16,596,927.
ZOTEC PARTNERS LLC PO BOX 2288, INDIANAPOLIS, IN 46206	PHYSICIAN BILLING	14,705,068.
COGEN POWER TECHNOLOGIES, 22 CENTURY HILL DRIVE STE 201, LATHAM, NY 12110	CONSTRUCTION MANAGEMENT	13,390,612.
TORCON INC 328 NEWMAN SPRINGS ROAD, RED BANK, NJ 07701	CONSTRUCTION MANAGEMENT	12,475,391.
HOLT CONSTRUCTION, 50 EAST WASHINGTON AVENUE, PEARL RIVER, NY 10965	CONSTRUCTION	11,457,577.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 226

See Part VII, Section A Continuation sheets

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) Christopher Zipp, MD PAMG-Chair	55.00			X				563,554.	0.	32,759.
(28) Seth Stoller, MD PAMG-Trustee	55.00	X						546,866.	0.	25,819.
(29) Sha Gavi, MD PAMG-Trustee	55.00	X						510,142.	0.	22,919.
(30) Thomas Zaubler, MD PAMG-Trustee	55.00	X						439,026.	0.	13,466.
(31) David Ferguson, AA Director Trustee-Atlantic Ambulance	55.00	X						359,045.	0.	36,825.
(32) Greg Mulford, MD PAMG-Past Chairman	55.00			X				315,545.	0.	25,509.
(33) Jeanine Bulan, MD PAMG-Trustee	55.00	X						312,891.	0.	24,952.
(34) Jessica Petilla-Onorato, MD PAMG-Trustee	55.00	X						321,396.	0.	10,563.
(35) Navpreet Minhas, MD PAMG-Trustee	55.00	X						293,578.	0.	27,049.
(36) John Calicchio, MD PAMG-Trustee	55.00	X						267,204.	0.	26,618.
(37) Christina Johnson PAMG-Trustee	55.00	X						226,297.	0.	16,162.
(38) Theresa Giannattasio, DO PAMG-Trustee	55.00	X						219,437.	0.	14,907.
(39) Samantha Pozner, MD Trustee-AHS	2.00	X						39,675.	0.	0.
(40) Anthony Friso, MD PAMG-Trustee	55.00	X						35,192.	0.	0.
(41) Albert Ritter, MD Trustee-Atlantic Ambulance	2.00	X						0.	0.	0.
(42) Dennis Wilson Trustee-AHS	2.00	X						0.	0.	0.
(43) Jeanine Liburd Trustee-AHS	2.00	X						0.	0.	0.
(44) Christopher R. Reidy Trustee-AHS	2.00	X						0.	0.	0.
(45) Arthur Orduna Trustee-AHS	2.00	X						0.	0.	0.
(46) Dexter D. Earle-Termed 8/30/21 Trustee-AHS, Chairman	2.00	X		X				0.	0.	0.
Total to Part VII, Section A, line 1c										

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d	3,013,391.				
	e Government grants (contributions)	1e	28,285,519.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f					
	g Noncash contributions included in lines 1a-1f	1g	\$				
	h Total. Add lines 1a-1f			31,298,910.			
	Program Service Revenue	2 a LAB SPEC PROCESSING	Business Code	621500	1,811,117,817.	1,811,117,817.	
b PATIENT SERVICE REV			621990	1,293,475,463.	1,293,475,463.		
c PHYSICIAN SERVICES			621110	425,040,843.	425,040,843.		
d MEDICARE-MEDICAID			621990	1,803,405.		1,803,405.	
e							
f All other program service revenue							
g Total. Add lines 2a-2f				3,531,437,528.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			165,173,234.		165,173,234.	
	4 Income from investment of tax-exempt bond proceeds			2,553.	2,553.		
	5 Royalties						
	6 a Gross rents	6a	(i) Real	1,424,949.			
			(ii) Personal				
	b Less: rental expenses	6b		0.			
	c Rental income or (loss)	6c		1,424,949.			
	d Net rental income or (loss)			1,424,949.		1,424,949.	
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities				
			(ii) Other				
	b Less: cost or other basis and sales expenses	7b					
	c Gain or (loss)	7c					
d Net gain or (loss)							
8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a		712,452.				
			172,049.				
b Less: direct expenses	8b						
c Net income or (loss) from fundraising events			540,403.		540,403.		
9 a Gross income from gaming activities. See Part IV, line 19	9a						
b Less: direct expenses	9b						
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	10a						
b Less: cost of goods sold	10b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue	11 a Corporate Health	Business Code	621610	6,642,147.		6,642,147.	
	b Cafeteria		722514	6,059,724.		6,059,724.	
	c Parking		812930	2,073,253.		2,073,253.	
	d All other revenue		900099	3,872,331.		6,191.	
	e Total. Add lines 11a-11d			18,647,455.		3,866,140.	
12 Total revenue. See instructions			3,748,525,032.	3,529,636,676.	1,809,596.	185,779,850.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	817,597.	817,597.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	35,339,436.		35,339,436.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	93,643.		93,643.	
7 Other salaries and wages	1,523,907,480.	1,264,088,776.	257,972,449.	1,846,255.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	71,739,502.	59,508,271.	12,142,386.	88,845.
9 Other employee benefits	141,575,130.	117,437,269.	23,971,854.	166,007.
10 Payroll taxes	95,586,365.	79,289,362.	16,178,626.	118,377.
11 Fees for services (nonemployees):				
a Management	53,239,630.		53,239,630.	
b Legal	3,382,487.	1,010.	3,381,477.	
c Accounting	1,270,734.		1,270,734.	
d Lobbying	329,333.		329,333.	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	23,033.		23,033.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	31,923,667.	31,923,667.		
12 Advertising and promotion	23,431,312.		23,431,312.	
13 Office expenses	93,738,624.	76,883,615.	16,740,223.	114,786.
14 Information technology	10,677,059.	8,856,673.	1,807,163.	13,223.
15 Royalties				
16 Occupancy	78,229,988.	64,461,638.	13,672,110.	96,240.
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	11,065,776.	9,179,116.	1,873,007.	13,653.
20 Interest	44,429,514.	36,854,501.	7,520,472.	54,541.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	171,152,862.	142,393,252.	28,550,707.	208,903.
23 Insurance	54,421,781.	44,179,411.	10,176,411.	65,959.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a MEDICAL EXPENSES	780,497,435.	780,497,435.		
b REPAIRS & MAINTENANCE	55,475,378.	46,017,100.	9,390,244.	68,034.
c EQUIPMENT AND RENTAL	6,862,249.	5,692,269.	1,163,982.	5,998.
d DUES	3,067,560.	2,546,249.	517,524.	3,787.
e All other expenses	29,462,475.	24,439,268.	4,987,012.	36,195.
25 Total functional expenses. Add lines 1 through 24e	3,321,740,050.	2,795,066,479.	523,772,768.	2,900,803.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash - non-interest-bearing	0.	1	0.
	2 Savings and temporary cash investments	1,009,634,898.	2	878,752,461.
	3 Pledges and grants receivable, net	1,063,973.	3	4,688,027.
	4 Accounts receivable, net	294,249,348.	4	337,057,835.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	34,463,232.	8	36,287,558.
	9 Prepaid expenses and deferred charges	81,623,733.	9	81,044,698.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 3,790,589,556.		
	b Less: accumulated depreciation	10b 2,112,514,880.		
	11 Investments - publicly traded securities	1,598,882,822.	10c	1,678,074,676.
	12 Investments - other securities. See Part IV, line 11	1,858,629,961.	11	2,859,431,454.
	13 Investments - program-related. See Part IV, line 11		12	
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	139,129,210.	14	
16 Total assets. Add lines 1 through 15 (must equal line 33)	5,017,677,177.	15	178,778,365.	
		16	6,054,115,074.	
Liabilities	17 Accounts payable and accrued expenses	527,123,544.	17	800,735,367.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities	479,133,303.	20	413,037,748.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	475,000,000.	23	925,000,000.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	937,573,888.	25	704,652,963.
	26 Total liabilities. Add lines 17 through 25	2,418,830,735.	26	2,843,426,078.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	2,417,339,606.	27	2,994,867,886.
	28 Net assets with donor restrictions	181,506,836.	28	215,821,110.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	2,598,846,442.	32	3,210,688,996.
33 Total liabilities and net assets/fund balances	5,017,677,177.	33	6,054,115,074.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,748,525,032.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,321,740,050.
3	Revenue less expenses. Subtract line 2 from line 1	3	426,784,982.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,598,846,442.
5	Net unrealized gains (losses) on investments	5	87,580,818.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	97,476,754.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,210,688,996.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input checked="" type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	X	

Form **990** (2021)

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)).....	14	%
15 Public support percentage from 2020 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
11a		
b A family member of a person described on line 11a above?		
11b		
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
2a			
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2021		
a	From 2016		
b	From 2017		
c	From 2018		
d	From 2019		
e	From 2020		
f	Total of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2021 distributable amount		
i	Carryover from 2016 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2021 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2021 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2022. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2017		
b	Excess from 2018		
c	Excess from 2019		
d	Excess from 2020		
e	Excess from 2021		

Schedule A (Form 990) 2021

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Listing of Subordinates in this Group 990:

Atlantic Health System - AHS Hospital Corp

52-1958352

Atlantic Ambulance Corp

22-3820288

Practice Associates Medical Group PC

20-2088165

Hackettstown Regional Medical Center Emergency Medical Serv Inc

27-0820164

Medical Center Partners, Inc

45-4789273

Adult Day Center of the Visiting Nurse Assoc. of Somerset Hills

22-2865641

Visiting Nurse Assoc. of Somerset Hills Community Health Serv Inc

22-3413041

Visiting Nurse Assoc. of Somerset Hills Home Health and Hospice

22-1487373

Visiting Nurse Association of Somerset Hills, Inc

22-2888648

Atlantic Therapy and Wellness PA

87-3494583

Determination of the Organizations in this Group IRS 990

Atlantic Ambulance is a Box 10 organization. It receives more than 33

1/3% of its support from activities related to it's exempt functions

and no more than 33 1/3% of its support from gross investment income

and unrelated income from businesses acquired by the organization after

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

June 30, 1995.

This organization's supported organization (AHS Hospital Corp) appoints the organization's trustees of this supporting organization. The organization operated only for the benefit of the supported organization (AHS Hospital Corp).

Practice Associates Medical Group (PAMG) is a Box 12 organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in Section 509(a)(1) or Section 509(a)(2). PAMG is a type 1 organization and is not controlled directly or indirectly by one or more disqualified persons other than managers and other than one or more publicly supported organizations described in section 509(a)(1) or Section 509(a)(2). Since August 17, 2006, PAMG has not accepted any gift or contribution from (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization. (ii) A family member of a person described in (i) above. (iii) 35% controlled entity of a person in (i) or (ii) above.

This organization's supported organization (AHS Hospital Corp) appoints the organization's trustees of this supporting organization. The organization operated only for the benefit of the supported organization (AHS Hospital Corp).

Medical Center Partners, Inc. is a box 12 organization organized and operated exclusively for the benefit of, to perform the functions of,

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

or to carry out the purposes of one or more publicly supported organizations described in Section 509(a)(1) or Section 509(a)(2). The organization is a type 1 organization and is not controlled directly or indirectly by one or more disqualified persons other than managers and other than one or more publicly supported organizations described in section 509(a)(1) or Section 509(a)(2). The organization has not accepted any gift or contribution from (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization. (ii) A family member of a person described in (i) above. (iii) 35% controlled entity of a person in (i) or (ii) above.

The trustees of the supporting organization are the same as the trustees of Atlantic Health System which is the sole member of the supported organization, AHS Hospital Corp.

Hackettstown Regional Medical Center Emergency Services, Inc. is a Box 12 organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in Section 509(a)(1) or Section 509(a)(2). The organization is a type 1 organization and is not controlled directly or indirectly by one or more disqualified persons other than managers and other than one or more publicly supported organizations described in section 509(a)(1) or Section 509(a)(2). The organization has not accepted any gift or contribution from (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization. (ii) A family member of a person

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

described in (i) above. (iii) 35% controlled entity of a person in (i)

or (ii) above.

The trustees of the supporting organization are the same as the

trustees of Atlantic Health System which is the sole member of the

supported organization, AHS Hospital Corp.

Adult Day Center of the Visiting Nurse Association of Somerset Hills

Medical Center Partners, Inc. is a box 12 organization organized and

operated exclusively for the benefit of, to perform the functions of,

or to carry out the purposes of one or more publicly supported

organizations described in Section 509(a)(1) or Section 509(a)(2). The

organization is a type 1 organization and is not controlled directly or

indirectly by one or more disqualified persons other than managers and

other than one or more publicly supported organizations described in

section 509(a)(1) or Section 509(a)(2). The organization has not

accepted any gift or contribution from (i) a person who directly or

indirectly controls, either alone or together with persons described in

(ii) and (iii) below, the governing body of the supported organization.

(ii) A family member of a person described in (i) above. (iii) 35%

controlled entity of a person in (i) or (ii) above.

The trustees of the supporting organization are the same as the

trustees of Atlantic Health System which is the sole member of the

supported organization, AHS Hospital Corp.

The Visiting Nurse Association of Somerset Hills Community

Health Services, Inc. is a box 12 organization organized and operated

exclusively for the benefit of, to perform the functions of, or to

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

carry out the purposes of one or more publicly supported organizations described in Section 509(a)(1) or Section 509(a)(2). The organization is a type 1 organization and is not controlled directly or indirectly by one or more disqualified persons other than managers and other than one or more publicly supported organizations described in section 509(a)(1) or Section 509(a)(2). The organization has not accepted any gift or contribution from (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization. (ii)A family member of a person described in (i) above. (iii) 35% controlled entity of a person in (i) or (ii) above.

The trustees of the supporting organization are the same as the trustees of Atlantic Health System which is the sole member of the supported organization, AHS Hospital Corp.

The Visiting Nurse Association of Somerset Hills Home Health and Hospice Services, Inc. is a box 12 organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in Section 509(a)(1) or Section 509(a)(2). The organization is a type 1 organization and is not controlled directly or indirectly by one or more disqualified persons other than managers and other than one or more publicly supported organizations described in section 509(a)(1) or Section 509(a)(2). The organization has not accepted any gift or contribution from (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization.

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

(ii) A family member of a person described in (i) above. (iii) 35%

controlled entity of a person in (i) or (ii) above.

The trustees of the supporting organization are the same as the

trustees of Atlantic Health System which is the sole member of the

supported organization, AHS Hospital Corp.

Visiting Nurse Association of Somerset Hills, Inc. is a box 12

organization organized and operated exclusively for the benefit of, to

perform the functions of, or to carry out the purposes of one or more

publicly supported organizations described in Section 509(a)(1) or

Section 509(a)(2). The organization is a type 1 organization and is

not controlled directly or indirectly by one or more disqualified

persons other than managers and other than one or more publicly

supported organizations described in section 509(a)(1) or Section

509(a)(2). The organization has not accepted any gift or contribution

from (i) a person who directly or indirectly controls, either alone or

together with persons described in (ii) and (iii) below, the governing

body of the supported organization. (ii) A family member of a person

described in (i) above. (iii) 35% controlled entity of a person in (i)

or (ii) above.

The trustees of the supporting organization are the same as the

trustees of Atlantic Health System which is the sole member of the

supported organization, AHS Hospital Corp.

Atlantic Core Therapy and Wellness PA is a box 12 organization

organized and operated exclusively for the benefit of, to perform the

functions of, or to carry out the purposes of one or more publicly

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

supported organizations described in Section 509(a)(1) or Section 509(a)(2). The organization is a type 1 organization and is not controlled directly or indirectly by one or more disqualified persons other than managers and other than one or more publicly supported organizations described in section 509(a)(1) or Section 509(a)(2). The organization has not accepted any gift or contribution from (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii)

Form 990 Line H(b) - List of Affiliated Statement 1
 Organizations Included in Group Return

<u>Name of Organization</u>	<u>Organization's Address</u>	<u>Employer ID</u>
AHS Hospital Corp	475 South Street PO Box 1905 - Morristown, NJ 07960	52-1958352
Atlantic Ambulance Corp	475 South Street PO Box 1905 - Morristown, NJ 07960	22-3820288
Practice Associates Medical Group	475 South Street PO Box 1905 - Morristown, NJ 07960	20-2088165
Hackettstown Regional Medical Center Emergency Medical Serv Inc	475 South Street PO Box 1905 - Morristown, NJ 07960	27-0820164
Medical Center Partners, Inc	475 South Street PO Box 1905 - Morristown, NJ 07960	45-4789273
Adult Day Center of the Visiting Nurse Association of Somerset County	200 Mount Airy Rd - Basking Ridge, NJ 07920	22-2865641
Visiting Nurse Association of Somerset Hills Community Health Services, Inc.	200 Mount Airy Rd - Basking Ridge, NJ 07920	22-3413041
Visiting Nurse Assoc. of Somerset Hills Home Health and Hospice Services, Inc	200 Mount Airy Rd - basking Ridge, NJ 07920	22-1487373
Visting Nurse Association of Somerset Hills, Inc	200 Mount Airy Rd - basking Ridge, NJ 07920	22-2888648
Atlantic Core Therapy and Wellness PA	475 South Street PO Box 1905 - Morristown, NJ 07960	87-3494583

SCHEDULE C
(Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2021

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
 ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
 ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization <p style="text-align: center;">Atlantic Health System Inc Group Return</p>	Employer identification number <p style="text-align: center;">65-1301877</p>
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ▶ \$ _____
- 3 Volunteer hours for political campaign activities _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990) 2021

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grassroots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)														
c	Total lobbying expenditures (add lines 1a and 1b)														
d	Other exempt purpose expenditures														
e	Total exempt purpose expenditures (add lines 1c and 1d)														
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width: 100%;"> <thead> <tr> <th style="text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)														
h	Subtract line 1g from line 1a. If zero or less, enter -0-														
i	Subtract line 1f from line 1c. If zero or less, enter -0-														
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?														

Yes No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a	Lobbying nontaxable amount				
b	Lobbying ceiling amount (150% of line 2a, column(e))				
c	Total lobbying expenditures				
d	Grassroots nontaxable amount				
e	Grassroots ceiling amount (150% of line 2d, column (e))				
f	Grassroots lobbying expenditures				

Schedule C (Form 990) 2021

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		329,333.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?		X	
j Total. Add lines 1c through 1i			329,333.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures. See instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Part II-B, Line 1, Lobbying Activities:

The organization compensated five different consultants primarily for their services and time in participating in conference telephone calls, attending meetings and conferences, providing communication emails and correspondence and travel expenses for the following:

Part IV Supplemental Information (continued)

1. State Budget Meetings

2. Various State and Federal Legislative/Regulatory Affairs

3. State and Federal Hospital Issues

4. Healthcare Forums

5. NJ bills as listed below:

A4179: Revises requirements for health insurance providers and Medicaid

to cover services provided using telemedicine and telehealth

S2022: Appropriates \$46,380,012,000 in State funds and \$21,026,030,082

in federal funds for the State budget fiscal year 2021-2022

A3950: Prohibits employer use of tracking or electronic communications

device in vehicle operated by employee under certain circumstances

S3827: Provides temporary paid earned sick leave to workers during

coronavirus disease 2019 pandemic

S3000: Codifies and establishes certain network adequacy standards for

pediatric primary and specialty care in Medicaid program

S3156: Establishes COVID-19 PCR Testing Transparency Act; requires

COVID-19 PCR test results to be provided within specific timeframes and

regulates cost of COVID-19 PCR Tests.

A986: Requires physician to offer to test patient for dihydroprymidine

dehydrogenase deficiency prior to chemotherapy

Part IV Supplemental Information (continued)

A1135: Reinstates prior property tax exemption for nonprofit hospitals

with on-site for-profit medical providers; requires some of these

hospitals to pay community service contributions; establishes Nonprofit

Hospital Community Service Contribution Study Commission; prohibits

certain third-party property tax appeals

A5872: Requires SHBP and SEHBP to implement referenced based pricing

program and bundled payment program

The following represents the vendors were paid \$329,333 in 2021 for

lobbying expenses.

1.	Edge Advoccacy LLC	\$ 86,000
2.	CLB Partners	42,000
3.	OPTIMUS Partners	126,000
4.	Keyword Strategies	42,000
5.	Christie 55 Solutions LLC	33,333

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization Atlantic Health System Inc Group Return Employer identification number 65-1301877

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

▶ \$ _____

b Assets included in Form 990, Part X

▶ \$ _____

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	181,506,836.	167,116,847.	149,622,240.	150,320,337.	135,415,433.
b Contributions	57,379,727.	40,804,893.	52,656,881.	38,062,956.	38,098,907.
c Net investment earnings, gains, and losses	5,719,346.	5,073,267.	5,050,049.	-2,684,750.	8,223,395.
d Grants or scholarships					
e Other expenditures for facilities and programs	28,784,800.	31,488,171.	40,212,323.	36,076,305.	-31,417,398.
f Administrative expenses					
g End of year balance	215,821,109.	181,506,836.	167,116,847.	149,622,240.	150,320,337.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment 25.0000 %
 - c Term endowment 75.0000 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) Unrelated organizations | | X |
| (ii) Related organizations | | X |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		74,772,350.		74,772,350.
b Buildings		2,014,742,163.	1,419,963,499.	594,778,664.
c Leasehold improvements		102,252,478.	10,959,623.	91,292,855.
d Equipment		1,598,822,565.	681,591,758.	917,230,807.
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				1,678,074,676.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ADVANCES THIRD PARTY PAYORS	59,256,626.
(3) LONG TERM LIABILITIES	327,280,027.
(4) LONG TERM LEASE LIABILITIES	288,194,798.
(5) SHORT TERM LEASE LIABILITIES	29,921,512.
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	704,652,963.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	3,798,177,649.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	87,580,818.
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	17,292,000.
e	Add lines 2a through 2d	2e	104,872,818.
3	Subtract line 2e from line 1	3	3,693,304,831.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	55,220,201.
c	Add lines 4a and 4b	4c	55,220,201.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	3,748,525,032.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	3,266,519,849.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	0.
3	Subtract line 2e from line 1	3	3,266,519,849.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	55,220,201.
c	Add lines 4a and 4b	4c	55,220,201.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	3,321,740,050.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part V, line 4:

Temporarily restricted net assets are those funds whose use by the

Hospital has been limited by donors to a specific time period and/or

purpose. Once the restrictions are satisfied, or have been deemed to have

been satisfied, those temporarily restricted net assets are released from

restrictions. Temporarily restricted net assets are available and

intended for the following purposes:

- Research

- Construction of the Heart Hospital and other projects

- Purchase of plant and equipment

- Scholarships and education

- Program Services

Part XIII Supplemental Information (continued)

Permanently restricted net assets are restricted to investments to be held in perpetuity, the income from which is expendable to support health care services.

Part XI, Line 2d - Other Adjustments:

Net Assets Released From Restriction 17,292,000.

Part XI, Line 4b - Other Adjustments:

Revenue recorded as an offset in the AFS expenses 34,732,755.

Grant revenue recorded as an offset to the AFS expenses 20,487,446.

Total to Schedule D, Part XI, Line 4b 55,220,201.

Part XII, Line 4b - Other Adjustments:

Revenue recorded as an offset in the AFS expenses 34,732,755.

Grant revenue recorded as an offset to the AFS expenses 20,487,446.

Total to Schedule D, Part XII, Line 4b 55,220,201.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
---	--

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
Central America and the Caribbean -			Program Services	Insurance	4,603,705.
3 a Subtotal	0	0			4,603,705.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	0			4,603,705.

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶ _____

3 Enter total number of other organizations or entities ▶ _____

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No

- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No

- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No

- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No

- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No

- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Multiple horizontal lines for supplemental information input.

**SCHEDULE H
(Form 990)**

Hospitals

OMB No. 1545-0047

2021

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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Part I Financial Assistance and Certain Other Community Benefits at Cost

		Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	X	
b If "Yes," was it a written policy?	1b	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities			
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.			
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:	3a	X	
<input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %			
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:	3b	X	
<input type="checkbox"/> 200% <input type="checkbox"/> 250% <input checked="" type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____ %			
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.			
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	X	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b	X	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c		X
6a Did the organization prepare a community benefit report during the tax year?	6a	X	
b If "Yes," did the organization make it available to the public?	6b	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			37,977,023.	10,349,615.	27,627,408.	.83%
b Medicaid (from Worksheet 3, column a)			339,331,400.	231,406,293.	107,925,107.	3.25%
c Costs of other means-tested government programs (from Worksheet 3, column b)			0.	0.		
d Total. Financial Assistance and Means-Tested Government Programs			377,308,423.	241,755,908.	135,552,515.	4.08%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			9,698,452.	269,514.	9,428,938.	.28%
f Health professions education (from Worksheet 5)			68,047,493.	16,253,286.	51,794,207.	1.56%
g Subsidized health services (from Worksheet 6)			31,845,481.	12,034,661.	19,810,820.	.60%
h Research (from Worksheet 7)			2,962,268.	1,223,886.	1,738,382.	.05%
i Cash and in-kind contributions for community benefit (from Worksheet 8)			817,597.	0.	817,597.	.02%
j Total. Other Benefits			113,371,291.	29,781,347.	83,589,944.	2.51%
k Total. Add lines 7d and 7j			490,679,714.	271,537,255.	219,142,459.	6.59%

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

Table with 7 columns: (a) Number of activities or programs (optional), (b) Persons served (optional), (c) Total community building expense, (d) Direct offsetting revenue, (e) Net community building expense, (f) Percent of total expense. Rows include Physical improvements and housing, Economic development, Community support, Environmental improvements, Leadership development and training for community members, Coalition building, Community health improvement advocacy, Workforce development, Other, and Total.

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

Table for Section A with columns Yes and No. Row 1: Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? (Yes: X). Row 2: Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount (Amount: 121,521,874). Row 3: Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit (Amount: 27,679,807). Row 4: Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.

Section B. Medicare

Table for Section B with columns Yes and No. Row 5: Enter total revenue received from Medicare (including DSH and IME) (Amount: 683,745,195). Row 6: Enter Medicare allowable costs of care relating to payments on line 5 (Amount: 853,799,972). Row 7: Subtract line 6 from line 5. This is the surplus (or shortfall) (Amount: -170,054,777). Row 8: Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: [] Cost accounting system, [X] Cost to charge ratio, [] Other.

Section C. Collection Practices

Table for Section C with columns Yes and No. Row 9a: Did the organization have a written debt collection policy during the tax year? (Yes: X). Row 9b: If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI (Yes: X).

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

Table with 5 columns: (a) Name of entity, (b) Description of primary activity of entity, (c) Organization's profit % or stock ownership %, (d) Officers, directors, trustees, or key employees' profit % or stock ownership %, (e) Physicians' profit % or stock ownership %.

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Morristown Medical Center

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>Refer to Schedule H, Part VI for the full URL</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>www.njhealthmatters.org</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>Refer to Schedule H, Part VI (Supplemental Information) for the full URL</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Morristown Medical Center

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

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Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group Morristown Medical Center

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	x	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group Morristown Medical Center

	Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23	X
If "Yes," explain in Section C.		
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	X
If "Yes," explain in Section C.		

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Overlook Medical Center

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 2

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>Refer to Schedule H, Part VI for the full URL</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>www.njhealthmatters.org</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>Refer to Schedule H, Part VI (Supplemental Information) for the full URL</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Overlook Medical Center

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group Overlook Medical Center

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	x	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group Overlook Medical Center

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b	<input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d	<input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.	23	X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.	24	X

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Newton Medical Center

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 3

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 21</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>Refer to Schedule H, Part VI for the full URL</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>www.njhealthmatters.org</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>Refer to Schedule H, Part VI (Supplemental Information) for the full URL</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Newton Medical Center

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

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Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group Newton Medical Center

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	x	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group Newton Medical Center

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b	<input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d	<input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.		X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.		X

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Chilton Medical Center

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 4

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>Refer to Schedule H, Part VI for the full URL</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>www.njhealthmatters.org</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>Refer to Schedule H, Part VI (Supplemental Information) for the full URL</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Chilton Medical Center

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group Chilton Medical Center

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	x	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group Chilton Medical Center

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b	<input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d	<input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.		X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.		X

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Atlantic Rehabilitation Institute

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 5

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>Refer to Schedule H, Part VI for the full URL</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>www.njhealthmatters.org</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 20</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>Refer to Schedule H, Part VI (Supplemental Information) for the full URL</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Atlantic Rehabilitation Institute

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group Atlantic Rehabilitation Institute

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	x	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group Atlantic Rehabilitation Institute

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b	<input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d	<input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.	23	X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.	24	X

Schedule H (Form 990) 2021

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Hackettstown Medical Center

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 6

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 21</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>Refer to Schedule H, Part VI for the full URL</u>		
b <input checked="" type="checkbox"/> Other website (list url): <u>www.njhealthmatters.org</u>		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	X	
a If "Yes," (list url): <u>Refer to Schedule H, Part VI (Supplemental Information) for the full URL</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group Hackettstown Medical Center

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>300</u> %		
b	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input checked="" type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group Hackettstown Medical Center

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	x	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		x
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input checked="" type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21		x
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group Hackettstown Medical Center

	Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23	X
If "Yes," explain in Section C.		
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	X
If "Yes," explain in Section C.		

Schedule H (Form 990) 2021

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Part V, Section A:

In addition to the non-hospital based facilities listed separately in Schedule H, Part V, Section D, AHS operates numerous physician offices related to it's various medical disciplines throughout the tristate area. These physician facilities practice under Practice Associates Medical Group (D/B/A Altantic Medical Group).

Morristown Medical Center:

Part V, Section B, Line 5: Morristown Medical Center (MMC) is committed to the people it serves and the communities where they reside. Healthy communities lead to lower health care costs, robust community partnerships, and an overall enhanced quality of life. To that end, beginning in June 2019, MMC, a member of Atlantic Health System (AHS), undertook a comprehensive community health needs assessment (CHNA) to evaluate the health needs of individuals living in the hospital service area, that encompasses portions of Essex, Hunterdon, Morris, Passaic, Somerset, Sussex, Union and Warren counties in New Jersey. The purpose of the assessment was to gather current statistics and qualitative feedback on the key health issues facing residents of MMC's service area. The assessment examined a variety of health indicators including chronic health conditions, access to health care, and social determinants of health.

The completion of the CHNA provided MMC with a health-centric view of the population it serves, enabling MMC to prioritize relevant health issues and inform the development of future community health implementation plan(s) focused on meeting community needs. This CHNA Final Summary Report

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

serves as a compilation of the overall findings of the CHNA process. This

document is not a compendium of all data and resources examined in the

development of the CHNA and the identification of health priorities for

MMC's service area, but rather an overview that highlights statistics

relevant to MMC's health priorities for the CHNA/CHIP planning and

implementation period.

Key components of the MMC CHNA process include:

Secondary Data Research

Key Informant Survey

Prioritization Session

Implementation Plan

Key Community Health Issues

Morristown Medical Center, in conjunction with community partners,

examined the findings of qualitative and quantitative data review to

prioritize key community health issues. The following issues were

identified and adopted as the key health priorities for MMC's 2019-2021

CHNA:

Behavioral Health (Including Substance Use Disorders)

Diabetes & Obesity

Geriatrics & Healthy Aging

Cancer

Heart Disease

Based on feedback from community partners, health care providers, public

health experts, health and human service agencies, and other community

representatives, Morristown Medical Center plans to focus on multiple key

community health improvement efforts and will create an implementation

strategy of their defined efforts, to be shared with the public on an

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

annual basis.

Methodology

MMC's CHNA comprised quantitative and qualitative research components. A

brief synopsis of the components is included below with further details

provided throughout the document:

A Statistical Secondary Data Profile depicting population and household

statistics, education and economic measures, morbidity and mortality

rates, incidence rates, and other health statistics for primary and

secondary service areas was compiled with findings presented to advisory

committees for review and deliberation of priority health issues in the

community.

A Key Informant Survey was conducted with community leaders and partners.

Key informants represented a variety of sectors, including public health

and medical services, non-profit and social organizations, public schools,

and the business community.

Analytic Support

Atlantic Health System's corporate Planning & System Development staff

provided MMC with administrative and analytic support throughout the CHNA

process. Staff collected and interpreted data from secondary data sources,

collected and analyzed data from key informant surveys, provided key

market insights and prepared all reports.

Community Representation

Community engagement and feedback were an integral part of the CHNA

process. MMC sought community input through key informant surveys of

community leaders and partners and included community leaders in the

prioritization and implementation planning process. Public health and

health care professionals shared knowledge about health issues, and

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

leaders and representatives of non-profit and community-based

organizations provided insight on the community, including the medically

underserved, low income, and minority populations.

Research Limitations

Timelines and other restrictions impacted the ability to survey all

potential community stakeholders. MMC sought to mitigate these limitations

by including in the assessment process a diverse cohort of representatives

or and/or advocates for underserved populations in the service area.

Prioritization of Needs

Following the completion of the CHNA research, MMC's Community Health

Advisory Sub-Committee prioritized community health issues, which are

documented herein. MMC will utilize these priorities in its ongoing

development of a Community Health Improvement Plan which will be shared

publicly on an annual basis.

Overlook Medical Center:

Part V, Section B, Line 5: Overlook Medical Center (OMC) is committed to

the people it serves and the communities where they reside. Healthy

communities lead to lower health care costs, robust community

partnerships, and an overall enhanced quality of life. To that end,

beginning in June 2019, OMC, a member of Atlantic Health System (AHS),

undertook a comprehensive community health needs assessment (CHNA) to

evaluate the health needs of individuals living in the hospital service

area, that encompasses portions of Union, Essex, Morris, Somerset, Hudson

and Middlesex counties in New Jersey. The purpose of the assessment was to

gather current statistics and qualitative feedback on the key health

issues facing residents of OMC's service area. The assessment examined a

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

variety of health indicators including chronic health conditions, access

to health care, and social determinants of health.

The completion of the CHNA provided OMC with a health-centric view of the

population it serves, enabling OMC to prioritize relevant health issues

and inform the development of future community health implementation

plan(s) focused on meeting community needs. This CHNA Final Summary Report

serves as a compilation of the overall findings of the CHNA process. This

document is not a compendium of all data and resources examined in the

development of the CHNA and the identification of health priorities for

OMC's service area, but rather an overview that highlights statistics

relevant to OMC's health priorities for the CHNA/CHIP planning and

implementation period.

Key components of the OMC CHNA process include:

Secondary Data Research

Key Informant Survey

Prioritization Session

Implementation Plan

Key Community Health Issues

Overlook Medical Center, in conjunction with community partners, examined

the findings of qualitative and quantitative data review to prioritize key

community health issues. The following issues were identified and adopted

as the key health priorities for OMC's 2019-2021 CHNA:

Obesity / Unhealthy Weight / Food Insecurity

Mental Health & Substance Misuse

Heart Disease & Diabetes

End of Life Care

Cancer

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Stroke

Based on feedback from community partners, health care providers, public health experts, health and human service agencies, and other community representatives, Overlook Medical Center plans to focus on multiple key community health improvement efforts and will create an implementation strategy of their defined efforts, to be shared with the public on an annual basis.

Methodology

OMC's CHNA comprised quantitative and qualitative research components. A brief synopsis of the components is included below with further details provided throughout the document:

A Statistical Secondary Data Profile depicting population and household statistics, education and economic measures, morbidity and mortality rates, incidence rates, and other health statistics for primary and secondary service areas was compiled with findings presented to advisory committees for review and deliberation of priority health issues in the community.

A Key Informant Survey was conducted with community leaders and partners. Key informants represented a variety of sectors, including public health and medical services, non-profit and social organizations, public schools, and the business community.

Analytic Support

Atlantic Health System's corporate Planning & System Development staff provided OMC with administrative and analytic support throughout the CHNA process. Staff collected and interpreted data from secondary data sources, collected and analyzed data from key informant surveys, provided key market insights and prepared all reports.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Community Representation

Community engagement and feedback were an integral part of the CHNA process. OMC's Community Health Department played a critical role in obtaining community input through key informant surveys of community leaders and partners and included community leaders in the prioritization and implementation planning process. Public health and health care professionals shared knowledge about health issues, and leaders and representatives of non-profit and community-based organizations provided insight on the community, including the medically underserved, low income, and minority populations.

Research Limitations

Timelines and other restrictions impacted the ability to survey all potential community stakeholders. OMC sought to mitigate these limitations by including in the assessment process a diverse cohort of representatives or and/or advocates for underserved population in the service area.

Prioritization of Needs

Following the completion of the CHNA research, OMC's Community Health Advisory Sub-Committee prioritized community health issues, which are documented herein. OMC will utilize these priorities in its ongoing development of a Community Health Improvement Plan which will be shared publicly on an annual basis.

Newton Medical Center:

Part V, Section B, Line 5: Newton Medical Center (NMC) is committed to the people it serves and the communities where they reside. Healthy communities lead to lower health care costs, robust community partnerships, and an overall enhanced

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

quality of life. To that end, beginning in June 2021, NMC, a member of

Atlantic Health System (AHS), undertook a comprehensive community health

needs assessment (CHNA) to evaluate the health needs of individuals living

in the hospital service area, that encompasses portions of Sussex and

Warren counties in New Jersey as well as portions of Pike County in

Pennsylvania. The purpose of the assessment was to gather current

statistics and qualitative feedback on the key health issues facing

residents of NMCfs service area. The assessment examined a variety of

health indicators including chronic health conditions, access to health

care, and social determinants of health. The completion of the CHNA

provided NMC with a health]centric view of the population it serves,

enabling NMC to prioritize relevant health issues and inform the

development of future community health implementation plan(s) focused on

meeting community needs. This CHNA Final Summary Report serves as a

compilation of the

overall findings of the CHNA process. This document is not a compendium of

all data and resources examined in the development of the CHNA and the

identification of health priorities for NMCfs service area, but rather an

overview that highlights statistics relevant to NMCfs health priorities

for the CHNA/CHIP planning and implementation period.

CHNA Components

- Secondary Data Research

- Key Informant Survey

- Prioritization Session

- Implementation Plan

- Key Community Health Issues

Key Community Health Issues

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Newton Medical Center, in conjunction with community partners, examined

secondary data and community stakeholder input to select key community

health issues. The following issues were identified and adopted as the

key health priorities for NMC's 2021-2023 CHNA:

- Mental Health and Substance Misuse
- Cancer
- Heart Disease
- Diabetes
- Obesity
- Stroke

Based on feedback from community partners, health care providers, public

health experts, health and human service agencies, and other community

representatives, Newton Medical Center plans to focus on multiple key

community health improvement efforts and will create an implementation

strategy of their defined efforts, to be shared with the public on an

annual basis through its community health improvement plan (CHIP).

Cilton Medical Center:

Part V, Section B, Line 5: Cilton Medical Center (CMC) is committed to

the people it serves and the communities where they reside.

Healthy communities lead to lower health care costs, robust community

partnerships, and an overall enhanced

quality of life. To that end, beginning in June 2019, CMC, a member of

Atlantic Health System (AHS), undertook

a comprehensive community health needs assessment (CHNA) to evaluate the

health needs of individuals living

in the hospital service area, that encompasses portions of Morris and

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Passaic counties in New Jersey. The

purpose of the assessment was to gather current statistics and qualitative

feedback on the key health issues

facing residents of CMC's service area. The assessment examined a variety

of health indicators including chronic

health conditions, access to health care, and social determinants of

health.

The completion of the CHNA provided CMC with a health-centric view of the

population it serves, enabling CMC

to prioritize relevant health issues and inform the development of future

community health implementation

plan(s) focused on meeting community needs. This CHNA Final Summary Report

serves as a compilation of the

overall findings of the CHNA process. This document is not a compendium of

all data and resources examined in

the development of the CHNA and the identification of health priorities

for CMC's service area, but rather an

overview that highlights statistics relevant to CMC's health priorities

for the CHNA/CHIP planning and

implementation period.

Key components of the CMC CHNA process include:

Secondary Data Research

Key Informant Survey

Prioritization Session

Implementation Plan

Key Community Health Issues

Chilton Medical Center, in conjunction with community partners, examined

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

the findings of qualitative and

quantitative data review to prioritize key community health issues. The

following issues were identified and

adopted as the key health priorities for CMC's 2019-2021 CHNA:

Pulmonary Disease

Heart Disease

Diabetes

Stroke

Cancer

Behavioral Health (including Substance Use as it pertains to Mental Health)

Based on feedback from community partners, health care providers, public

health experts, health and human

service agencies, and other community representatives, Chilton Medical

Center plans to focus on multiple key

community health improvement efforts and will create an implementation

strategy of their defined efforts, to be

shared with the public on an annual basis.

Methodology

CMC's CHNA comprised quantitative and qualitative research components. A

brief synopsis of the components is

included below with further details provided throughout the document:

A Statistical Secondary Data Profile depicting population and household

statistics, education and

economic measures, morbidity and mortality rates, incidence rates, and

other health statistics for primary

and secondary service areas was compiled with findings presented to

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

advisory committees for review and

deliberation of priority health issues in the community.

A Key Informant Survey was conducted with community leaders and partners.

Key informants represented

a variety of sectors, including public health and medical services,

non-profit and social organizations,

public schools, and the business community.

Analytic Support

Atlantic Health System's corporate Planning & System Development staff

provided CMC with administrative and

analytic support throughout the CHNA process. Staff collected and

interpreted data from secondary data sources,

collected and analyzed data from key informant surveys, provided key

market insights and prepared all reports.

Community Representation

Community engagement and feedback were an integral part of the CHNA

process. CMC sought community input

through key informant surveys of community leaders and partners and

included community leaders in the

prioritization and implementation planning process. Public health and

health care professionals shared

knowledge about health issues, and leaders and representatives of

non-profit and community-based

organizations provided insight on the community, including the medically

underserved, low income, and minority

populations.

Research Limitations

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Timelines and other restrictions impacted the ability to survey all

potential community stakeholders. CMC sought

to mitigate these limitations by including in the assessment process a

diverse cohort of representatives or and/or

advocates for underserved populations in the service area.

Prioritization of Needs

Following the completion of the CHNA research, CMC's Community Health

Advisory Sub-Committee prioritized

community health issues, which are documented herein. CMC will utilize

these priorities in its ongoing

development of a Community Health Improvement Plan which will be shared

publicly on an annual basis.

Atlantic Rehabilitation Institute:

Part V, Section B, Line 5: Refer to the MMC CHNA

Hackettstown Medical Center:

Part V, Section B, Line 5: Hackettstown Medical Center (HMC) is

committed to the people it serves and the communities where they reside.

Healthy communities lead to lower health care costs, robust community

partnerships, and an overall enhanced quality of life. To that end,

beginning in June 2021, HMC, a member of Atlantic Health System (AHS),

undertook a comprehensive community health needs assessment (CHNA) to

evaluate the health needs of individuals living in the hospital service

area, that encompasses portions of Warren, Morris and Sussex counties in

New Jersey. The purpose of the assessment was to gather current statistics

and qualitative feedback on the key health issues facing resident of HMC's

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

service area. The assessment examined a variety of health indicators including chronic health conditions, access to health care, and social determinants of health.

The completion of the CHNA provided HMC with a health-centric view of the population it serves, enabling HMC to prioritize relevant health issues and inform the development of future community health implementation plan(s) focused on meeting community needs. This CHNA Final Summary Report serves as a compilation of the overall findings of the CHNA findings. This document is not a compendium of all data and resources examined in the development of the CHNA and the identification of health priorities for HMC's service area, but rather an overview that highlights statistics relevant to HMC's health priorities for the next CHNA/CHIP planning and implementation period.

CHNA Components

- Secondary Data Research
- Key Informant Survey
- Prioritization Session
- Implementation Plan
- Key Community Health Issues

Key Community Health Issues

Hackettstown Medical Center, in conjunction with community partners, examined the findings of qualitative and quantitative data review to prioritize key community health issues. The following issues were identified:

- Heart Disease
- Diabetes and Overweight/Obesity
- Substance Misuse

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- Mental Health

- Cancer

Based on feedback from community partners, health care providers, public

health experts, health and human service agencies, and other community

representatives, Hackettstown Medical Center plans to focus on multiple

key community health improvement efforts and will create an implementation

strategy of their defined efforts, to be shared with the public on an

annual basis through its community health improvement plan (CHIP).

Morristown Medical Center:

Part V, Section B, Line 6a: No other hospital facilities

Overlook Medical Center:

Part V, Section B, Line 6a: No other hospital facilities

Newton Medical Center:

Part V, Section B, Line 6a: No other hospital facilities

Chilton Medical Center:

Part V, Section B, Line 6a: No other hospital facilities

Atlantic Rehabilitation Institute:

Part V, Section B, Line 6a: No other hospital facilities

Hackettstown Medical Center:

Part V, Section B, Line 6a: No other hospital facilities

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Hackettstown Medical Center:

Part V, Section B, Line 6b: No other oragnizations other than hospital facilities

Morristown Medical Center:

Part V, Section B, Line 11: Refer to the May 2021 and May 2022 Community Health Improvement Plan (CHIP)

The URL for the May 2021 and May 2022 CHIP is:

<https://www.atlantichealth.org/patients-visitors/education-support/>

Click on the link "Community Resources and Programs"

Click on the link "Community Health Needs Assessment"

Overlook Medical Center:

Part V, Section B, Line 11: Refer to the May 2021 and May 2022 Community Health Improvement Plan (CHIP)

The URL for the May 2021 and May 2022 CHIP is:

<https://www.atlantichealth.org/patients-visitors/education-support/>

Click on the link "Community Resources and Programs"

Click on the link "Community Health Needs Assessment"

Newton Medical Center:

Part V, Section B, Line 11: Refer to the May 2021 and May 2022 Community Health Improvement Plan (CHIP)

The URL for the May 2021 and May 2022 CHIP is:

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

<https://www.atlantichealth.org/patients-visitors/education-support/>

Click on the link "Community Resources and Programs"

Click on the link "Community Health Needs Assessment"

Chilton Medical Center:

Part V, Section B, Line 11: Refer to the May 2021 and May 2022 Community

Health Improvement Plan (CHIP)

The URL for the May 2021 and May 2022 CHIP is:

<https://www.atlantichealth.org/patients-visitors/education-support/>

Click on the link "Community Resources and Programs"

Click on the link "Community Health Needs Assessment"

Atlantic Rehabilitation Institute:

Part V, Section B, Line 11: Refer to the May 2021 and May 2022 Community

Health Improvement Plan (CHIP)

The URL for the May 2021 and May 2022 CHIP is:

<https://www.atlantichealth.org/patients-visitors/education-support/>

Click on the link "Community Resources and Programs"

Click on the link "Community Health Needs Assessment"

Hackettstown Medical Center:

Part V, Section B, Line 11: Refer to the May 2021 and May 2022 Community

Health Improvement Plan (CHIP)

The URL for the May 2021 and May 2022 CHIP is:

<https://www.atlantichealth.org/patients-visitors/education-support/>

Click on the link "Community Resources and Programs"

Click on the link "Community Health Needs Assessment"

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Morristown Medical Center

Part V, line 16a, FAP website:

www.atlantichealth.org/patients-visitors/financial-information/

Overlook Medical Center

Part V, line 16a, FAP website:

www.atlantichealth.org/patients-visitors/financial-information/

Newton Medical Center

Part V, line 16a, FAP website:

www.atlantichealth.org/patients-visitors/financial-information/

Chilton Medical Center

Part V, line 16a, FAP website:

www.atlantichealth.org/patients-visitors/financial-information/

Atlantic Rehabilitation Institute

Part V, line 16a, FAP website:

www.atlantichealth.org/patients-visitors/financial-information/

Hackettstown Medical Center

Part V, line 16a, FAP website:

www.atlantichealth.org/patients-visitors/financial-information/

Morristown Medical Center

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Part V, line 16b, FAP Application website:

www.atlantichealth.org/patients-visitors/financial-information/

Overlook Medical Center

Part V, line 16b, FAP Application website:

www.atlantichealth.org/patients-visitors/financial-information/

Newton Medical Center

Part V, line 16b, FAP Application website:

www.atlantichealth.org/patients-visitors/financial-information/

Chilton Medical Center

Part V, line 16b, FAP Application website:

www.atlantichealth.org/patients-visitors/financial-information/

Atlantic Rehabilitation Institute

Part V, line 16b, FAP Application website:

www.atlantichealth.org/patients-visitors/financial-information/

Hackettstown Medical Center

Part V, line 16b, FAP Application website:

www.atlantichealth.org/patients-visitors/financial-information/

Morristown Medical Center

Part V, line 16c, FAP Plain Language Summary website:

www.atlantichealth.org/patients-visitors/financial-information/

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Overlook Medical Center

Part V, line 16c, FAP Plain Language Summary website:

www.atlantichealth.org/patients-visitors/financial-information/

Newton Medical Center

Part V, line 16c, FAP Plain Language Summary website:

www.atlantichealth.org/patients-visitors/financial-information/

Chilton Medical Center

Part V, line 16c, FAP Plain Language Summary website:

www.atlantichealth.org/patients-visitors/financial-information/

Atlantic Rehabilitation Institute

Part V, line 16c, FAP Plain Language Summary website:

www.atlantichealth.org/patients-visitors/financial-information/

Hackettstown Medical Center

Part V, line 16c, FAP Plain Language Summary website:

www.atlantichealth.org/patients-visitors/financial-information/

Morristown Medical Center:

Part V, Section B, Line 16j: b

Morristown Medical Center:

Part V, Section B, Line 20e: 1. Information regarding Atlantic Health

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

System's Financial Assistance Policy will be provided to the public in

consumer-friendly terminology and in a language the patient can

understand.

2. Invoices to patients will include information related to the

availability of financial assistance and how the patient can obtain

further information and apply for financial assistance.

3. Information on financial assistance will be posted in appropriate

Patient Access sites with instructions on how patients can obtain

information on financial assistance and apply for available programs.

4. Staff interacting with patients will receive training regarding

financial assistance programs, how to communicate these programs to

patients and how to direct patients to appropriate financial counseling

staff.

5. Staff providing financial counseling will receive training to treat

patients seeking financial assistance with courtesy, confidentiality and

cultural sensitivity.

6. Translation services will be made available as needed.

Overlook Medical Center:

Part V, Section B, Line 20e: 1. Information regarding Atlantic Health

System's Financial Assistance Policy will be provided to the public in

consumer-friendly terminology and in a language the patient can

understand.

2. Invoices to patients will include information related to the

availability of financial assistance and how the patient can obtain

further information and apply for financial assistance.

3. Information on financial assistance will be posted in appropriate

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Patient Access sites with instructions on how patients can obtain

information on financial assistance and apply for available programs.

4. Staff interacting with patients will receive training regarding

financial assistance programs, how to communicate these programs to

patients and how to direct patients to appropriate financial counseling

staff.

5. Staff providing financial counseling will receive training to treat

patients seeking financial assistance with courtesy, confidentiality and

cultural sensitivity.

6. Translation services will be made available as needed.

Newton Medical Center:

Part V, Section B, Line 20e: 1. Information regarding Atlantic Health

System's Financial Assistance Policy will be provided to the public in

consumer-friendly terminology and in a language the patient can

understand.

2. Invoices to patients will include information related to the

availability of financial assistance and how the patient can obtain

further information and apply for financial assistance.

3. Information on financial assistance will be posted in appropriate

Patient Access sites with instructions on how patients can obtain

information on financial assistance and apply for available programs.

4. Staff interacting with patients will receive training regarding

financial assistance programs, how to communicate these programs to

patients and how to direct patients to appropriate financial counseling

staff.

5. Staff providing financial counseling will receive training to treat

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

patients seeking financial assistance with courtesy, confidentiality and

cultural sensitivity.

6. Translation services will be made available as needed.

Chilton Medical Center:

Part V, Section B, Line 20e: 1. Information regarding Atlantic Health

System's Financial Assistance Policy will be provided to the public in

consumer-friendly terminology and in a language the patient can

understand.

2. Invoices to patients will include information related to the

availability of financial assistance and how the patient can obtain

further information and apply for financial assistance.

3. Information on financial assistance will be posted in appropriate

Patient Access sites with instructions on how patients can obtain

information on financial assistance and apply for available programs.

4. Staff interacting with patients will receive training regarding

financial assistance programs, how to communicate these programs to

patients and how to direct patients to appropriate financial counseling

staff.

5. Staff providing financial counseling will receive training to treat

patients seeking financial assistance with courtesy, confidentiality and

cultural sensitivity.

6. Translation services will be made available as needed.

Atlantic Rehabilitation Institute:

Part V, Section B, Line 20e: 1. Information regarding Atlantic Health

System's Financial Assistance Policy will be provided to the public in

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

consumer-friendly terminology and in a language the patient can understand.

2. Invoices to patients will include information related to the availability of financial assistance and how the patient can obtain further information and apply for financial assistance.

3. Information on financial assistance will be posted in appropriate Patient Access sites with instructions on how patients can obtain information on financial assistance and apply for available programs.

4. Staff interacting with patients will receive training regarding financial assistance programs, how to communicate these programs to patients and how to direct patients to appropriate financial counseling staff.

5. Staff providing financial counseling will receive training to treat patients seeking financial assistance with courtesy, confidentiality and cultural sensitivity.

6. Translation services will be made available as needed.

Hackettstown Medical Center:

Part V, Section B, Line 20e: 1. Information regarding Atlantic Health System's Financial Assistance Policy will be provided to the public in consumer-friendly terminology and in a language the patient can understand.

2. Invoices to patients will include information related to the availability of financial assistance and how the patient can obtain further information and apply for financial assistance.

3. Information on financial assistance will be posted in appropriate Patient Access sites with instructions on how patients can obtain

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

information on financial assistance and apply for available programs.

4. Staff interacting with patients will receive training regarding

financial assistance programs, how to communicate these programs to

patients and how to direct patients to appropriate financial counseling

staff.

5. Staff providing financial counseling will receive training to treat

patients seeking financial assistance with courtesy, confidentiality and

cultural sensitivity.

6. Translation services will be made available as needed.

Multiple horizontal lines for providing additional information.

Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
1 MMC Surgical Center 111 MADison Avenue - 2nd Floor Morristown, NJ 07960	Surgical Center
2 Overlook Hospital Satellite ED 1000 Galloping Hill Road Union, NJ 07083	Off-Site Ambulatory Care Facility
3 OP Radiology at 435 435 South Street Morristown, NJ 07960	Radiology Services
4 CTR Rheumatic Disease 435 South Street- Suite 220A Morristown, NJ 07962	Physician Practice
5 Overlook Medical Center Imaging 1000 Galloping Hill Road Union, NJ 07083	Imaging Services
6 Carol W. Breast Screening Center 435 South Street Morristown, NJ 07962	Preventive Care
7 MMC Imaging Center 111 Madison Avenue - 4th Floor Morristown, NJ 07962	Imaging Services
8 Associates in Cardiovascular Disease 211 Mountain Ave Springfield, NJ 07081	Cardiology Group
9 CV Imaging Medicor 225 Jackson Street Bridewater, NJ 08807	Imaging Services
10 Cardiac Image 95 Madison Avenue - Suite B07 Morristown, NJ 07960	Cardiac Imaging

Schedule H (Form 990) 2021

Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
11 The Infusion Center 8 Saddle Road - Suite 202 Cedar Knolls, NJ 07927	Infusion Center
12 Cardiac Imaging CT 435 South Street Morristown, NJ 07962	Imaging Services
13 MMC OP Radiology at 310 Madison 310 MADison Avenue Morristown, NJ 07960	Radiology Services
14 Atlantic Rehabilitation 550 Central Ave New Providence, NJ 07974	Rehab Services
15 Imaging Center-Atlantic Cardiology 8 Tempe Wick Rd Mendham, NJ 07945	Imaging Services
16 Chilton Medical Center Laboratory 1900 Union Valley Road Suites 302 & Hewitt, NJ 07421	Laboratory Services
17 Cardiac Imaging - North Morrist 356 Route 46 Mountain Lakes, NJ 07046	Cardiac Imaging
18 Maternal Fetal Medicine 435 South Street - Sutie 380 Morristown, NJ 07960	Physican Practice
19 Cardiac Imaging at Cedar Knolls - OP 11 Saddle Road Cedar Knolls, NJ 07927	Imaging Services
20 Associates in Cardiovascular Disease 571 Central #115 New Providence, NJ 07974	Cardiology Group

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
21 Imaging- Florham Park 10 James Street Florham Park, NJ 07932	Imaging Services
22 MMC @ Eden Lane Radiation Oncology 16 Eden Lane Whippany, NJ 07981	Oncology Group
23 Center for Physical Therapy & Sports 111 Madison Avenue - 1st Floor Morristown, NJ 07960	Rehab Services
24 Overlook-Vascular Lab at Union 1000 Galloping Hill Road Union, NJ 07083	Vascular Lab Services
25 MMC Wound Care 435 South Street - Suite 320 Morristown, NJ 07962	Wound Care
26 Sleep Disorder Center of MMC 95 Mt. Kemble Avenue - 5th Floor Morristown, NJ 07962	Sleep Disorder-Closed 11/30/18
27 Adult Family Practice 435 South Street -S 3rd Floor Morristown, NJ 07962	Physician Practice
28 CV Imaging Mt Arlington 400 Valley Road - Suite 102 Mt Arlington, NJ 07856	Imaging Services
29 Advanced Care Oncology & Hematology 385 Morris Ave - Suite 100 Springfield, NJ 07081	Oncology Group
30 Pain Center 95 Madison Avenue - Suite 402 Morristown, NJ 07962	Pain Management

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
31 Cardiac Imaging at Union -Suburban G 1000 Galloping Hill Road Union, NJ 07083	Cardiac Imaging
32 Milford Health & Wellness 111 East Catherine Street, Suite 130 Milford, PA 18337	Wellness Center
33 Overlook-Wound Healing Ctr-Union 1000 Galloping Hill Road Union, NJ 07083	Wound Care
34 Chilton Health Network at 242 West P 242 West Parkway Pompton Plains, NJ 07444	Off-Site Ambulatory Care Facility
35 Cardiac Imaging at MDA Cardiology 1511 Park Avenue - 2nd Floor South Plainfield, NJ 07080	Cardiac Imaging
37 OP Radiology at Rockaway 333 Mount Hope Road Rockaway, NJ 07866	Radiology Services
38 Overlook-Atlantic Laboratory - Union 1000 Galloping Hill Road Union, NJ 07083	Laboratory Services
39 Sparta Health & Wellness 89 Sparta Avenue - Suite 205 Sparta, NJ 07871	Wellness Center
40 Pulmonary & Allergy Associates Techn 8 Saddle Road Cedar Knolls, NJ 07927	Pulmonary Group
41 Cardiac Imaging at Cedar Knolls 11 Saddle Road Cedar Knolls, NJ 07927	Cardiac Imaging

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
42 CV Imaging at Advance Cardiology 449 Mount Pleasant Ave - Suite 1 West Orange, NJ 07052	Imaging Services
43 Cardiac Imaging at Rockaway 333 Mount Hope Road Rockaway, NJ 07866	Daignostic Cardiology Group
44 Atlantic Rehabilitation 1000 Galloping Hill Road Union, NJ 07083	Rehab Services
45 Pulmonary Allergy Associates 1 Springfield Avenue Summit, NJ 07901	Pulmonary Group
47 Milford Urgent Care 111 East Catherine Street, Suite 130 Milford, PA 18337	Urgent Care Center
49 Diabetes Center, Adult and Endocrino 435 South Street - Suite 340 Morristown, NJ 07960	Wellness Center
50 West Parkway Physical Therapy 22 West Parkway Pompton Plains, NJ 07080	Rehab Services
51 Cardiac Rehab 435 South Street - Suite 160 Morristown, NJ 07962	Rehab Services
52 Cardiac Imaging at MDA Cardiology 215 North Ave Westfield, NJ 07090	Cardiac Imaging
53 Cardiovascular Imaging at Barone-Cat 89 Mountain Boulevard - Suite 200 Watchung, NJ 07069	Cardiovascular Iamging Center

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
54 Chilton Health Network at Pike Drive 1 Pike Drive Wayne, NJ 07470	Off-Site Ambulatory Care Facility
55 Overlook Imaging at One Springfield 1 Springfield Avenue Summit, NJ 07901	Imaging Services
56 Assoc Rehab ARI 95 Mt. Kemble Avenue Morristown, NJ 07962	Rehab Services
57 Cardiac Imaging at Dr. Wall 50 Cherry Hill Road Parsippany, NJ 07054	Imaging Services
58 Metabolic Medicine 435 South Street - Suite 330 Morristown, NJ 07960	Physician Practice
59 Child Development Center 435 South Street - Suite 250 Morristown, NJ 07962	Child Development Center
60 Cardiac Imaging 14 Smull Avenue - Suite 402 West Caldwell, NJ 07006	Imaging Services
61 MMC Health Pavilion Vascular Serv 333 Mount Hope Road Rockaway, NJ 07866	Cardiology Group
62 Ped family Practice @ 200 South ST 200 South Street Morristown, NJ 07962	Pediatric Physician Practice
63 Chatham Physical Therapy 14-B Roosevelt Avenue Chatham, NJ 07928	Rehab/Physical Therapy Services

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
64 Atlantic Maternal Fetal 784-792 Chimney Rock Road Martinsville, NJ 08836	Imaging Services
65 Vascular Imaging 182 South Street Morristown, NJ 07962	Imaging Services
66 Clark Multicare - Radiology 100 Commerce Place Clark, NJ 07066	Radiology Services
67 Imaging at Children's Orth & Sports 261 James Street Morristown, NJ 07960	Imaging Services
68 Atlantic Maternal Fetal Medicine 333 Mount Hope Road Rockaway, NJ 07866	Obstetrics Group
69 West Parkway Physical Therapy 22 West Parkway Parsippany, NJ 07080	Rehab Services
70 Radiology Imaging Bio-Sport 720 US highway 202-206 Bridewater, NJ 08807	Radiology Services
71 Overlook -Developmental Disabilities 1000 Galloping Hill Road Union, NJ 07083	Development Disabilities Center
72 Radiology Services @ Sports Medicine 150 North Finley Ave #C Basking Ridge, NJ 07920	Radiology Services
73 Rippel Screening Breast Center@ Rock 333 Mount Hope Road Rockaway, NJ 07866	Womens Health Group

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
74 Geriatric Assessment Center 465 South Street Morristown, NJ 07962	Geriatric Services
75 Cardiology Practice 100 Madison Avenue Morristown, NJ 07960	Cardiology Services
76 Growth House 91 Plotts Road Newton, NJ 07860	Supportive Living Group Arrangement
77 Respiratory Services @ MMC Health Pa 333 Mount Hope Road Rockaway, NJ 07866	Pulmonary Therapy
78 PALS House 272 Andover Sparta Road Newton, NJ 07860	Supportive Living Group Arrangement
79 Northfield Infusion 741 Northfield Ave - Suite 202 West Orange, NJ 07052	Infusion Center
80 The Family Health Center 200 South Street Morristown, NJ 07962	Ambulatory Care Facility
81 Adult Cystic Fibrosis Center 435 South Street - Suite 350 Morristown, NJ 07962	Pulmonary Rehab Group
82 Total Cardiology 1777 Hamburg Turnpike Suite 10 Wayne, NJ 07470	Cardiology Group
83 Autism Center 435 South Street - Suite 255 Morristown, NJ 07962	Autism Support Group

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
84 Pre-Procedural Evaluation/OP Lab 435 South Street - Suite 140 Morristown, NJ 07962	OP Lab Services
85 Newton Infusion 89 Sparta Avenue - Suite 207A Sparta, NJ 07871	Infusion Center
86 Arthritis Center Pre-Joint Testing C 435 South Street - Suite 150 Morristown, NJ 07962	Pain Management
87 Atlantic Health Sports Physical Ther 333 Mount Hope Road Rockaway, NJ 07866	Rehab Services
88 Cedar Crest One Cedar Crest-Medical Suite #2 Pompton Plains, NJ 07080	Off-Site Ambulatory Care Facility
89 CV Imaging at PHA/Northern NJ Cardio 242 West Parkway Pompton Plains, NJ 07444	Cardiac Imaging
90 Atlantic Health Sports Phy Therapy-R 333 Mount Hope Road Rockaway, NJ 07866	Rehab Services
91 Cardiac Imaging at MDA Cardiology 99 Beauvoir Avenue - Mac II Summit, NJ 07901	Cardiac Imaging
92 PT NEW PROV AQUATIC 629 Central Avenue New Providence, NJ 07974	Rehab Services
93 CV Imaging At Livingston 340 East Northfield Ave Suite 1D Livingston, NJ 07039	Imaging Services

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
94 Newton Infusion Sparta Health & Well 89 Sparta Avenue - Suite 207A Sparta, NJ 07871	Wellness Center
95 Imaging Center-Atlantic Cardiology 95 Madison Avenue - Suite 300 Morristown, NJ 07960	Imaging Services
96 Urgent Care-MMC/AHS 57 US Highway Route 46 Hackettstown, NJ 07840	Urgent Care Center - Closed 9/16/2016
97 CV Imaging Medicor 331 Rt 206 Hillsborough, NJ 08844	Imaging Services
98 Atlantic Behavioral Services 46-48 Beauvior Avenue Summit, NJ 07901	Behavioral Health Services
99 Atlantic Rehabilitation Institute 95 Mt. Kemble Avenue Morristown, NJ 07962	Long Term Care Facility
100 Atlantic Home Care and Hospice 111 East Catherine Street, Suite 240 Milford, PA 18337	Home Health Agency, Hospice Care Program
101 Atlantic Home Care and Hospice 465 South Street Morristown, NJ 07960	Hospice Care Program and Home Health Agency
102 Atlantic Maternal Fetal Med @Bridgew 784-792 Chimney Rock Road Martinsville, NJ 08886	Off-Site Ambulatory Care Facility
103 Atlantic Maternal Fetal Medicine 435 South Street - Suite 380 Morristown, NJ 07960	Off-Site Ambulatory Care Facility

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
104 Atlantic Health Sleep Centers 95 Mt. Kemble Avenue Morristown, NJ 07962	Off-Site Ambulatory Care Facility
105 Morristown Medical Center Care Now 57 US Highway Route 46 Hackettstown, NJ 07840	Off-Site Ambulatory Care Facility
106 Geriatric Assessment Center 435 South Street - Suite 390 Morristown, NJ 07960	Off-Site Ambulatory Care Facility
107 Cardiac Imaging at Florham Park 10 James Street Florham Park, NJ 07932	Off-Site Ambulatory Care Facility
108 Cardiac Imaging at 435 South Street 435 South Street-Level 1 Morristown, NJ 07962	Off-Site Ambulatory Care Facility
109 Morristown Surgical Center at Madiso 111 Madison Avenue Morristown, NJ 07960	Off-Site Ambulatory Care Facility
110 MMC Radiology at 111 Madison Avenue 111 Madison Avenue Morristown, NJ 07960	Off-Site Ambulatory Care Facility
111 MMC Internal Medicine Faculty Associ 435 South Street - Suite 360 Morristown, NJ 07962	Off-Site Ambulatory Care Facility
112 The Wound Care Center at MMC 435 South Street - Level 3 Morristown, NJ 07962	Off-Site Ambulatory Care Facility
113 The Medical Institute of New Jersey 11 Saddle Road Cedar Knolls, NJ 07927	Off-Site Ambulatory Care Facility

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Part V Facility Information (continued)**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 125

Name and address	Type of Facility (describe)
114 Morristown Outpatient Radiology 310 Madison Avenue Morristown, NJ 07960	Off-Site Ambulatory Care Facility
115 Overlook Health Services 1 Springfield Avenue Summit, NJ 07901	Off-Site Ambulatory Care Facility
116 Ryan White HIV Clinic 200 South Street Morristown, NJ 07962	Physician Clinic
117 HRMC's Counseling & Addiction Center 112 East Avenue, Suite 9 Hackettstown, NJ 07840	Behavioral Health Services
118 Infusion Ctr @ Rockaway 333 Mount Hope Road Suite 210A Rockaway, NJ 07866	Infusion Center
119 MMC Endoscopy 111 Madison Ave Suite 401 Morristown, NJ 07960	Gastroenterology
120 Cardiovascular Imaging Center-CV Ima 242 West Parkway Pompton Plains, NJ 07444	Cardiac Imaging
121 Atlantic Health Sports OT @ Rockaway 333 Mount Hope Road Rockaway, NJ 07866	Rehab Services
122 Mountain Lakes Physical Therapy 333 Route 46 Mt Lakes, NJ 07046	Rehab Services
123 Atlantic Health Adult Rehab 6 Saddle Road Cedar Knolls, NJ 07927	Rehab Services

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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I, Line 6a:

The 2021 community benefit report will be made available to the public via the Atlantic Health System website (www.atlantichealth.org).

Part I, Line 7:

Charity and unreimbursed Medicaid gross patient charges were decreased to cost by applying the cost to charge ratio which was calculated on Worksheet 2 per the IRS instructions.

All other costs for the remaining programs were compiled by the applicable program directors and represent actual expenses that were made.

Part I, Line 7g:

Subsidized Health Services represent clinical patient care services that are provided, despite a negative margin, because they are needed in the community. During 2021 the organization provided 41 such clinical patient care programs. The net community benefit expense represents the total actual expenses offset by any patient and grant revenue.

Part VI Supplemental Information (Continuation)

Part III, Line 2:

The bad debt expense at cost was established by "grossing up" the bad debt expense per the audited financial statements to gross charges and applying the 2021 cost to charge ratio as calculated on worksheet 2.

Part III, Line 3:

The portion of bad debt expense that reasonably could be attributable to patients who may qualify for financial assistance under the Organization's Charity Care program was calculated by identifying patients that were admitted with no insurance benefits. The Organization's collection agency's review process and charity care eligibility notification efforts are thorough, it is highly likely that these patients would have qualified for the Organization's Charity Care program had they applied. As a result, the organization believes this amount should have been treated as community benefit expense.

Part III, Line 4:

The Hospital recorded \$103,349,000 and \$109,580,000 of implicit price concessions as a direct reduction of patient service revenues for the years ended December 31, 2021 and 2020, respectively.

Part III, Line 8:

2021 Medicare Allowable Costs as calculated per the 2021 Medicare Cost report exceeds the 2021 Medicare payments received generating a Medicare shortfall to the organization of over \$170 million. Such a Medicare shortfall should be considered as additional community benefit.

Medicare shortfall(s) should be treated as community benefit because:

- Non-negotiated Medicare rates are sometimes out-of-line with the true

Part VI Supplemental Information (Continuation)

costs of treating Medicare patients.

- By continuing to treat patients eligible for Medicare, hospitals

alleviate the federal government's burden for directly providing medical

services. The IRS recently acknowledged that lessening the government

burden associated with providing Medicare benefits is a charitable

purpose.

- IRS Rev Ruling 69-545 states that if a hospital serves patients with

government health benefits, including Medicare, then this is an indication

that the hospital operates to promote the health of the community.

Part III, Line 9b:

The organization's collection policy is as follows:

This Section sets forth the billing and collection policies and procedures

of Atlantic Health System and explains the actions that may be taken if a

bill for medical care, including a bill for a remaining balance

after financial assistance discounts are applied, is not paid. Collection

agencies and attorneys acting on behalf of Atlantic Health System will be

provided with a copy of this FAP.

Each billing statement will include a conspicuous notice regarding the

availability of financial assistance, along with a telephone number for

the specific hospital facility's Financial Counseling Office where a

patient can receive information about the FAP and assistance with the

application for financial assistance.

The billing statement will also include the website address where copies

of the FAP, application for financial assistance, and PLS can be obtained.

A. Notification period: Atlantic Health System will bill patients for any

outstanding balance as soon as the patient balance is confirmed. For

uninsured patients, the first post-discharge billing statement will mark

Part VI Supplemental Information (Continuation)

the beginning of the 120 day notification period in which no extraordinary collection actions ("ECA") (defined below) may be initiated against the patient. For insured or underinsured patients, the first post-discharge billing statement reflecting processing by an insurer will mark the beginning of the 120 day notification period in which no ECAs may be initiated against the patient (the "120-day notification period").

B. When a patient is delinquent in payment, a notice will be sent to the patient offering to discuss the billing statement to determine if financial assistance or a new or revised payment plan is needed.

Atlantic Health System may accommodate patients who request and establish payment plans.

C. When no payment has been received at the end of the 120-day notification period and a patient has not applied for financial assistance or arranged with the hospital facility's Financial Counseling Office or the hospital facility's Customer Service Office for an alternate payment plan, the patient's account will be turned over to a collection agency.

Atlantic Health System will inform the patient in writing that the patient's account will be turned over to a collection agency if no payment is received within 10 days (the "Final Notice"). The Final Notice will inform the patient that financial assistance is available for eligible patients and will include a telephone number for the specific hospital facility's Financial Counseling Office where a patient can receive information about the FAP and assistance with the financial assistance application process. The billing statement will also include the website address where copies of the FAP, application for financial assistance and PLS can be obtained.

D. Atlantic Health System may authorize collection agencies and attorneys working on Atlantic Health System's behalf (a "Third Party") to initiate

Part VI Supplemental Information (Continuation)

ECAs on delinquent patient accounts after the 120-day notification period, Once an account has been referred to a Third Party, the Third Party will confirm that reasonable efforts have been taken to determine whether a patient is eligible for financial assistance under the FAP and that the following actions have been taken prior to initiating an ECA:

The patient has been provided with written notice (the "30-Day Letter") which:

(a) indicates that financial assistance is available for eligible patients;

(b) identifies the ECA(s) that the Third Party intends to initiate to obtain payment for the care; and

(c) states a deadline after which such ECAs may be initiated (which deadline is no earlier than 30 days after date that notice is provided);

The 30-Day Letter included a copy of a plain-language summary of the FAP; and Atlantic Health System and/or the Third Party have taken reasonable efforts to orally notify the patient about the FAP and how the patient may obtain assistance with the financial assistance application process.

E. Once it has been confirmed that reasonable efforts have been taken to determine whether a patient is eligible for financial assistance under the FAP, Third Parties may initiate the following ECAs against a patient to obtain payment for care:

Actions that require a legal or judicial process, including but not limited to:

a. Placing a lien on a patient's property, except as otherwise provided in I.R.C. Section 501(r);

Part VI Supplemental Information (Continuation)

b. Attaching or seizing a patient's bank account;

c. Commencing a civil action against a patient;

d. Causing a patient to be subject to a writ of body attachment;

e. Garnishing a patient's wages.

ECAs do not include liens on proceeds of personal injury judgments, settlements, or compromises, nor claims filed in bankruptcy.

F. If an incomplete application for financial assistance is received,

Atlantic Health System will provide the patient with written notice that describes the additional information or documentation required to make a FAP-eligibility determination. Atlantic Health System will inform Third Parties that an incomplete application for financial assistance was submitted and Third Parties will suspend any ECAs to obtain payment for care for a 30-day period.

G. If a completed application for financial assistance is received,

Atlantic Health System will ensure that the following will take place:

1. ECAs against the patient will be suspended;

2. An eligibility determination will be made and documented in a timely manner;

3. Atlantic Health System will notify the patient in writing of the determination and the basis for the determination;

4. An updated billing statement will be provided which will indicate the amount owed by the FAP-eligible patient (if applicable), how that amount was determined and the applicable AGB percentage;

5. Any amounts paid in excess of the amount owed by the FAP-eligible patient will be refunded accordingly (if applicable); and

6. Third Parties will take all reasonable available measures to reverse any ECAs taken against the patients to collect the debt such as vacating a judgment or lifting a levy or lien.

Part VI Supplemental Information (Continuation)

H. If any of the hospital facilities make presumptive eligibility

determinations the following is required:

1. If a patient is presumptively determined to be eligible for less than

the most generous assistance available under the FAP, then Atlantic Health

System will:

a. Notify the patient regarding the basis for the presumptive

FAP-eligibility

determination and explain how to apply for more generous assistance;

b. Give the patient a reasonable period of time to apply for more generous

assistance before authorizing the initiation of ECAs to obtain the

discounted amount calculated;

c. Re-determine the patient's FAP-eligibility status if a completed

application for financial assistance is received.

Part VI, Line 2:

In addition to conducting a triennial CHNA, Atlantic Health utilizes

multiple methods to consistently understand and respond to the health

needs of the communities we serve. First, we consistently analyze

utilization of our emergency departments and inpatient records to identify

emerging health needs in the community. Second, we actively participate in

community coalitions and engage with community partners from government

agencies to faith communities, to understand the unique needs that their

clients/participants are expressing. Finally, we actively monitor public

health data to identify trends in our local community. We do this through

our membership in the North Jersey Health Collaborative which developed

the njhealthmatters.org web portal for the most up-to-date data on the

health of our local populations.

Part VI Supplemental Information (Continuation)

Part VI, Line 3:

Per the Financial Assistance Policy (FAP)

I. Purpose:

To ensure all patients receive essential emergency and other medically necessary health care services provided by Atlantic Health System, Inc.'s ("Atlantic Health System") hospital facilities regardless of their ability to pay. This policy shall apply to any Atlantic Health System hospital, including Morristown Medical Center, Overlook Medical Center, Chilton Medical Center, Newton Medical Center, Hackettstown Medical Center, and Atlantic Rehabilitation Institute, and any Atlantic Health System facility that is designated as provider-based pursuant to 42 C.F.R. 413.65.

II. Policy

It is the policy of Atlantic Health System to ensure all patients receive essential emergency and other medically necessary health care services provided by its hospital facilities regardless of a patient's ability to pay. Financial assistance is available through a variety of programs as described in Section IV below to those low-income, uninsured and underinsured patients who do not otherwise have the ability to pay all or part of their hospital bill. This policy shall apply to any Atlantic Health System hospital facility, as noted above, and any Atlantic Health System facility that is designated as provider-based pursuant to federal regulations governing provider-based status at 42 C.F .R. 413.65. Financial assistance and discounts are available only for emergency or other medically necessary health care services. Some services, including but not limited to, physician fees, anesthesiology fees, radiology interpretation and outpatient prescriptions are separate from hospital charges and may not be eligible for financial assistance through Atlantic Health System. A list of all providers, other than the hospital facility

Part VI Supplemental Information (Continuation)

itself, providing emergency or other medically necessary care in the hospital facility, by facility, specifying which providers are covered by this Financial Assistance Policy ("FAP") and which are not can be found at Appendix A to this FAP. The provider listings will be reviewed quarterly and updated if necessary.

III. General:

A. Atlantic Health System will render health care services, inpatient and outpatient, to all New Jersey residents who are in need of emergency or medically necessary care, regardless of the ability of the patient to pay for such services and regardless of whether and to what extent such patients may qualify for financial assistance pursuant to this FAP.

B. Atlantic Health System will not engage in any actions that discourage individuals from seeking emergency medical care, such as by demanding that emergency department patients pay before receiving treatment or by pennitting debt collection activities in the emergency department or other areas where such activities could interfere with the provision of emergency care on a non-discriminatory basis.

C. Atlantic Health System's FAP, application for financial assistance and Plain Language Summary ("PLS") are all available on-line at the following website: www.atlantichealth.org/financialassistance

D. Atlantic Health System's FAP, application for financial assistance and PLS are available in English and in the primary language of populations with limited proficiency in English that constitute the lesser of 1,000 individuals or 50/o of the community served by each hospital facility's primary service area. Translations of the FAP, application for financial assistance and PLS are available in the languages set forth on Appendix B to this FAP. Every effort will be made to ensure that the FAP, application for financial assistance and PLS are clearly communicated to patients

Part VI Supplemental Information (Continuation)

whose primary languages are not included among the available translations.

E. Paper copies of the FAP, application for financial assistance and PLS

are available upon request by mail, without charge, and are provided in

various areas throughout the hospital facilities including admissions

departments, emergency departments, and financial counseling offices

listed below. Applications for financial assistance can be submitted in

person, by mail, by fax or by e-mail.

Financial Counseling Offices :

Morristown Medical Center:

100 Madison Avenue, Morristown, New Jersey 07960,

Financial Counseling Office, Phone # 973-971-8964

OverlookMedical Center: 99 Beauvoir Avenue, Summit, New Jersey 07901,

Financial Counseling Office, Phone # 908-522-4689

Chilton Medical Center: 97 West Parkway, Pompton Plains, New Jersey 07444,

Financial Counseling Office, Phone # 973-831-5113

Newton Medical Center: 175 High Street, Newton, New Jersey 07860,

Financial Counseling Office, Phone # 973-579-8407

Hackettstown Medical Center: 651 Willow Grove Street, Hackettstown, New

Jersey 07840, Financial Counseling Office, Phone # 908-850-6902

Atlantic Rehabilitation Institute 100 Madison Avenue, Morristown, New

Jersey 07960, Financial Counseling Office, Phone # 973-971-8964.

F. If patients need assistance obtaining paper copies of the FAP,

application for financial assistance or PLS, or if they need other

assistance, they can reach the Customer Service Department at

1 -800-619-4024 or visit or contact the Financial Counseling Offices

listed above.

G. Signs or displays will be conspicuously posted in public hospital

locations including admissions areas, emergency departments, and Financial

Part VI Supplemental Information (Continuation)

Counseling Offices that notify and inform patients about the availability of financial assistance.

H. The PLS will be offered to all patients as part of the intake process

I. Atlantic Health System is committed to offering financial assistance to eligible patients who do not have the ability to pay for emergency and other medically necessary health care services in whole or in part. In order to accomplish this charitable goal, Atlantic Health System will widely publicize this FAP, the application for financial assistance and the PLS in the communities it serves through collaborations with local social service and non-profit agencies.

J. Patients or their representatives may request financial assistance.

Patients or their representatives may be referred to financial counselors by Atlantic Health System employees, referring physicians or others.

Financial counselors will explain the requirements for the available financial assistance programs and will determine whether a patient is eligible for an available financial assistance program. Those patients requesting financial assistance will be required to complete the Atlantic Health System application for financial assistance (including the certification pages) and to provide the supporting documentation set forth in the application in order to be considered for financial assistance.

Translated materials and interpreters will be used, as required, to allow for meaningful communication with individuals who have limited English proficiency.

K. An uninsured patient has up to 365 days after the first post-discharge billing statement to submit a completed application for financial assistance. An insured or underinsured patient has up to 365 days from the first post-discharge billing statement reflecting processing by an insurer to submit a completed application for financial assistance.

Part VI Supplemental Information (Continuation)

IV. Financial Assistance Programs:

Patients of Atlantic Health System may qualify for free or discounted care under the various programs described below. In each case, Atlantic Health System will be deemed to have provided financial assistance in an amount equal to the gross charges for services provided, net of amounts paid by the patient or the patient's insurer (if any) and any governmental reimbursement or payment for such services. Atlantic Health System will report such net amounts (subject to application of a cost-to-charge ratio, in cases where financial assistance is appropriately reported based on costs rather than charges) as financial assistance provided by the organization.

A. New Jersey State Programs:

- 1. Charity Care:
- 2. Eligibility For Discounted Care Under N.J.S.A 26:2H--12,52
- 3. Catastrophic Illness in Children Relief Fund Program
- 4. New Jersey Victim of Crime Compensation Office

B. Self Pay

C. Amounts Generally Billed

Part VI, Line 4:

About Morris County

Morris County's projected growth is 1.2%, MMC's service area also has a growth of 1.2%. The highest projected increases include Mount Arlington, 4.62%, Springfield, 4.61%, and Cedar Knolls, 5.04%. At 1,130.67 residents per square mile, Morris County is the 10th most densely populated county in New Jersey; the 21 counties range from a low of 183.02 population/sq. mile (Salem County) to a high of 14,864.40 population/sq. mile (Hudson County). MMC's service area is predominately White (Non-Hispanic). The New

Part VI Supplemental Information (Continuation)

Jersey average for White (Non-Hispanic) is 53.9%, MMC's service area is

67.4%. Over 91% of the population, ages 5 years and older, speak English

only or speak English only or speak English "very well"; this is 3

percentage points higher than the New Jersey average.

For 2019, the median household income for the MMC service area was over

\$118,281 which was \$40,298 more than the state average (Mendham was 241%

greater than the state average). There were fifty-two towns over \$100,000,

however, in 2024 there are projected to be 62 towns over \$100,000. Six

towns including Basking Ridge, Warren, Springfield, New Providence, Summit

and Berkeley Heights are all projected to increase over 12% next year, 2%

higher than the state average.

The state average for families below poverty was 7.8%; MMC's service area

was 3.6% and Morris County was 3.2%. MMC's service area and Morris County

have been projected to have no change in the 'number of families below

poverty,' which is much lower than the state average.

Currently, there are about 3.8% of people within MMC's service area

receiving food stamps/SNAP benefits which was lower than the state

average, 9.3%, and higher than Morris county, 3.4%. Within MMC's service

area, there were three towns higher than the state average, Dover,

Plainfield and Wharton.

The New Jersey unemployment rate is 7.9%, MMC's service area was 5.9% and

the Morris County rate was 5.6%. Out of the towns in the service area,

approximately 81% were below the state's unemployment rate.

The percent of the population within MMC's service area that had 'some

high school education or less' was lower than the New Jersey average;

meaning that the area's population was, on average, more educated.

About Union County

Union County's projected growth is 2.7%, OMC's service area has a growth

Part VI Supplemental Information (Continuation)

of 2.4%; due to projected increases in Elizabethport, 5.13%, Springfield, 4.61%, and Rahway, 3.85%. At 5,496.42 residents per square mile, Union County is the 3rd most densely populated county in New Jersey; the 21 counties range from a low of 183.02 population/sq. mile (Salem County) to a high of 14,864.40 population/sq. mile (Hudson County). OMC's service area is predominately White (Non-Hispanic). The New Jersey average for White (Non-Hispanic) is 53.9%, OMC's service area is 40.1%. Over 84% of the population, ages 5 years and older, speak English only or speak English "very well"; this is 4 percentage points lower than the New Jersey average.

For 2019, the median household income for the OMC service area was over \$102,364 which was \$24,381 more than the state average (Short Hills was 406% greater than the state average). There were twenty towns over \$100,000 however, in 2024 there are projected twenty-four towns over \$100,000. There are thirty towns projected to increase over the state average.

The state average for families below poverty was 7.8%; OMC's service area was 8.1% and Union County was 8.0%. OMC's service area and Union County both have been projected to have a larger increase in the 'number of families below poverty' compared to the state average.

Currently, there are about 8.6% of people within OMC's service area receiving food stamps/SNAP benefits which was lower than the state average, 9.3%, and lower than Union County, 9.1%. Within OMC's service area, there were eleven towns higher than the state average.

The New Jersey unemployment rate is 7.9%, OMC's service area was 8.4% and the Union County rate was 8.4%. Out of the towns in the service area, 61.5% were below the state's unemployment rate.

The percent of the population within OMC's service area that had 'some

Part VI Supplemental Information (Continuation)

high school education or less educated.

About Sussex County

NMC's Service Areas projected population change is -1.7% through. At

approximately 274.97 residents per square mile, the area is the 2nd least

densely populated area in New Jersey; NJ's 21 counties range from a low of

183.02 population/sq. mile (Salem County) to a high of 14,864.40

population/sq. mile (Hudson County). NMC's service area is predominately

White (Non-Hispanic). The New Jersey average for White (Non-Hispanic) is

approximately 54%, NMC's service area is 85%. About 87% of the population

speak only English only at home. About 7% speak Spanish at home. In 2021,

64% of households had an income greater than \$75,000, a figure expected to

remain constant through 2026. About 35% of the population have a college

degree or greater and 30% of the population have some college or an

associate degree.

About Passaic County

Passaic County's projected growth is 1.6%, CMC's service area has a growth

of 1.5%; due to a projected increase Wanaque, 5.01%, Riverdale, 6.83% and

Haskell, 3.18%. At 2,764.88 residents per square mile, Passaic County is

the 6th most densely populated county in New Jersey; the 21 counties range

from a low of 183.02 population/sq. mile (Salem County) to a high of

14,864.40 population/sq. mile (Hudson County). CMC's service area is

predominately White (Non-Hispanic). The New Jersey average for White

(Non-Hispanic) is 53.9%, CMC's service area is 80.4%. Approximately 93% of

the population, ages 5 years and older, speak English only or speak

English "very well"; this is 5 percentage points higher than the New

Jersey average.

For 2019, the median household income for the CMC service area was \$95,000

which was \$17,017 more than the state average (Butler was 155% greater

Part VI Supplemental Information (Continuation)

than the state average). There were six towns over \$100,000 (Butler, Pequannock, Hewitt, Ringwood, Wayne and West Milford) however, in 2024 there are projected ten towns over \$100,000. Ringwood has been projected to increase 10.9% in the next five years, larger than the state average. Approximately 3.0% of families living in CMC's service area are below the poverty line, compared to about 7.8% statewide. Currently, there are about 3.8% of people within CMC's service area receiving food stamps/SNAP benefits, which was lower than the state average (9.3%).

The New Jersey unemployment rate is 7.9%, CMC's service area was 6.4% and the Passaic County rate was 7.6%. Out of the towns in the service area, approximately 77% were below the state's unemployment rate.

The percent of the population within CMC's service area that had some high school education or less was lower than the New Jersey average; meaning that the area's population was, on average, more educated.

About Warren County

Hackettstown Medical Center's hospital service area encompasses a population of more than 118,000 residents across 10 ZIP Codes primarily in Warren County with portions extending to Sussex and Morris Counties. The area is defined as ZIP Codes from which HMC receives 75% of its inpatient cases. It's projected that total service area population will remain flat will through 2025, with variable changes throughout the geography HMC serves. Approximately 18% of the area's population are females of childbearing age (0% change through 2025). About 18% of the area are residents age 65+; by 2025 this cohort will increase to 21%. 20% of the population are age 0-17; this cohort will decrease to 18% by 2025.

Refer to each Medical Center's full CHNA for additional descriptions for each of the communities they serve.

Part VI Supplemental Information (Continuation)

Part VI, Line 5:

The 2021 Community Benefit Report which explains the description of community health promotion was attached to the filing of this Form 990 tax return.

Part VI, Line 6:

Atlantic Health System strengthens communities by training New Jersey's future health care professionals. In the academic year 2020 - 2021, Atlantic Health System trained 324 residents and fellows, 255 at Morristown Medical Center and 62 at Overlook Medical Center. AHS graduated 94 residents from various programs in June 2021 and 98 residents from various programs in June 2022. 21 of these graduates chose to pursue fellowship training. 21 stayed in the Atlantic Health System catchment area: of these, 4 stayed on as chief residents, 4 practiced in family medicine, 5 became hospitalists, 2 joined pediatric practices, 1 stayed in the HMC Emergency Department, 1 joined a cardiology practice, and 12 entered one of our own fellowships.

Atlantic Health System provides third- and fourth-year medical students with clinical educational experiences:

Atlantic Health System's major medical school affiliation is with The Sidney Kimmel College of Medicine at Thomas Jefferson University. The affiliation provides opportunities for student rotations, faculty teaching and appointments, and research and clinical collaborations. Atlantic Health System also maintains medical school affiliations with, New York-Presbyterian Hospital, St. George's University Medical School, Rutgers- New Jersey Medical School, Rowan- School of Osteopathic Medicine

Part VI Supplemental Information (Continuation)

and Rutgers- Robert Wood Johnson Medical School. These affiliations have the added benefit of enabling Atlantic Health System to offer patients the opportunity to participate in the latest clinical trials and allowing us to provide even more advanced care.

Atlantic Health System also hosts several allied health certificate programs: Emergency medical technicians were trained through the EMT basic course, EMT refresher course, jACLS/PALS course, and continuing education units in 2021.

A number of critical services that benefit the community are located within Atlantic Health System organization, rather than at an individual medical center. They include protection and security services/emergency management, ambulance and helicopter service, research and clinical trials, library services, and efforts to provide a sustainable, green environment of care.

Part VI, Line 7, List of States Receiving Community Benefit Report:

NJ

Morristown Medical Center, Part V, Section B, Line 7a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Morristown Medical Center, Part V, Section B, Line 10a

The URL for the full CHNA is:

Part VI Supplemental Information (Continuation)

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Overlook Medical Center, Part V, Section B, Line 7a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Overlook Medical Center, Part V, Section B, Line 10a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Newton Medical Center, Part V, Section B, Line 7a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Newton Medical Center, Part V, Section B, Line 10a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Part VI Supplemental Information (Continuation)

Chilton Medical Center, Part V, Section B, Line 7a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Chilton Medical Center, Part V, Section B, Line 10a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Atlantic Rehabilitation Institute, Part V, Section B, Line 7a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Atlantic Rehabilitation Institute, Part V, Section B, Line 10a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

Hackettstown Medical Center, Part V, Section B, Line 7a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Part VI Supplemental Information (Continuation)

Click on "Community Health Needs Assessment"

Hackettstown Medical Center, Part V, Section B, Line 10a

The URL for the full CHNA is:

www.atlantichealth.org/patients-visitors/education-support/

Click on "Community Resources and Programs"

Click on "Community Health Needs Assessment"

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization Atlantic Health System Inc Group Return Employer identification number 65-1301877

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
BOROUGH OF LINCOLN PARK 34 CHAPEL HILL ROAD, LINCOLN PARK, NJ 07035	22-6002031		10,000.	0.			General Support
BOROUGH OF RINGWOOD 60 MARGARET KING AVE RINGWOOD, NJ 07456	22-6002256		10,000.	0.			General Support
CORNERSTONE FAMILY PROGRAMS 2 FLAGLER ST MORRISTOWN, NJ 07960	22-1489900	501(c)(3)	20,000.	0.			General Support
DEIDRE'S HOUSE 8 COURT STREET MORRISTOWN, NJ 07960	22-3308574	501(c)(3)	20,000.	0.			General Support
FAMILY PROMISE UNION COUNTY 402 UNION AVENUE ELIZABETH, NJ 07208	52-1591461	501(c)(3)	10,000.	0.			General Support
FOODSHED ALLIANCE FARMERS ACCESS NETWORK - P O BOX 713 - BLAIRSTOWN, NJ 07825	27-2834150	501(c)(3)	17,000.	0.			General Support

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 40.

3 Enter total number of other organizations listed in the line 1 table ▶ 3.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GOLDEN RULE CRAFTSMAN CLUB 221 OSWALD PL VAUXHALL, NJ 07088	22-3084400	501(c)(3)	10,000.	0.			General Support
HOMELESS SOLUTIONS 3 Wing Dr Suite 245 Cedar Knolls, NJ 07927	22-2491675	501(c)(3)	25,000.	0.			General Support
INTERFAITH FOOD PANTRY 2 EXECUTIVE DRIVE MORRIS PLAINS, NJ 07950	22-3618468	501(c)(3)	6,000.	0.			General Support
NOURISH NJ 57 EAST PARK PL MORRISTOWN, NJ 07960	22-3084025	501(c)(3)	25,000.	0.			General Support
PARENT TO PARENT ADDICTION SERV 325 B W WASHINGTON AVE WASHINGTON, NJ 07882	83-2031762	501(c)(3)	30,000.	0.			General Support
ROOTS AND WINGS 75 BLOOMFIELD AVE - SUITE 303 DENVER, NJ 07834	22-3683539	501(c)(3)	25,000.	0.			General Support
SAGE ELDER CARE 290 BROAD STREET SUMMIT, NJ 07901	22-1657929	501(c)(3)	68,732.	0.			General Support
VISIONS AND PATHWAYS 49 BRAHMA AVE BRIDGEWATER, NJ 08807	23-7061564	501(c)(3)	35,061.	0.			General Support
WALTER HOVING HOME 176 MITCHELL RD OXFORD, NJ 07863	13-2753267	501(c)(3)	28,000.	0.			General Support

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Foundation for Hackettstown Medical Center - 651 Willow Grove St - Hackettstown, NJ 07840	22-2333410	501(c)(3)	16,600.	0.		GOLF OUTING PLATINUM SPONSOR	General Support
Newton Medical Center Foundation 175 High Street NEWTON, NJ 07860	22-2618102	501(c)(3)	16,600.	0.		HEART & SOUL EVENT	General Support
Dress for Success-Northern NJ 25 Cook Avenue Madison, NJ 07940	22-3661183	501(c)(3)	15,000.	0.			General Support
Abilities of New Jersey 264 Rt 1 North WASHINGTON, NJ 07882	22-2053518	501(c)(3)	10,962.	0.			General Support
Atlantic Visiting Nurse 200 Mt Airy Road Basking Ridge, NJ 07920	22-2888648	501(c)(3)	8,000.	0.			General Support
Boys & Girls Club of Northwest NJ 19 Oak Ave Pequannock, NJ 07444	22-2169444	501(c)(3)	25,540.	0.			General Support
Centenary University 400 Jefferson St Hackettstown, NJ 07840	22-1500484	501(c)(3)	19,148.	0.			General Support
CentraState Healthcare Foundation 225 Willow Brook Rd Suite 5 Freehold, NJ 07728	22-2383065	501(c)(3)	15,260.	0.			General Support
CUMAC/Echo PO Box 2721 Paterson, NJ 07509	22-2657737	501(c)(3)	40,000.	0.			General Support

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Family Guidance Center of Warren County - 21 West Washington Avenue - WASHINGTON, NJ 07882	22-1622427	501(c)(3)	13,150.	0.			General Support
Family Promise of Morris County PO Box 1494 Morristown, NJ 07962	52-1572014	501(c)(3)	7,500.	0.			General Support
Freedom House 2004 Rt 31 North Clinton, NJ 08809	22-2638093	501(c)(3)	20,000.	0.			General Support
Girl Scouts of Northern NJ 95 Newark Prompton Turnpike Riverdale, NJ 07457	22-1512252	501(c)(3)	6,209.	0.			General Support
Good Grief 38 Elm Street Morristown, NJ 07960	20-0514996	501(c)(3)	15,000.	0.			General Support
Grace 13 De Bary Pl Summit, NJ 07901	85-1144186	501(c)(3)	10,000.	0.			General Support
Healing Partners Counseling 101 Mountain Court Suite 101B Hackettstown, NJ 07840	84-1985616	501(c)(3)	10,000.	0.			General Support
Lincoln Park Public Schools 92 Ryerson Rd LINCOLN PARK, NJ 07035	22-6002030		32,270.	0.			General Support
NORWESCAP 350 Marshall Street Philipsburg, NJ 08865	22-1777156	501(c)(3)	20,000.	0.			General Support

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Outreach Connection Inc 431 Rt 31 WASHINGTON, NJ 07882	83-3788777	501(c)(3)	6,420.	0.			General Support
Overlook Foundation 46-48 Beauvoir Avenue Summit, NJ 07901	51-0194054	501(c)(3)	9,440.	0.			General Support
Project Self-Sufficiency 127 Mill Street NEWTON, NJ 07860	22-2727412	501(c)(3)	15,000.	0.			General Support
Saint Elizabeth University 2 Convent Road Morristown, NJ 07960	22-1529785	501(c)(3)	8,500.	0.			General Support
Salvation Army 95 Spring Street Morristown, NJ 07960	15-5562351	501(c)(3)	15,000.	0.			General Support
SCARC Foundation 11 US Route 2016 Suite 100 Augusta, NJ 07822	22-2585052	501(c)(3)	8,026.	0.			General Support
Vision Loss Alliance of NJ 155 Morris Avenue Denville, NJ 07834	23-7061564	501(c)(3)	15,763.	0.			General Support
Warren County Habitat for Humanity 31 Belvidere Ave WASHINGTON, NJ 07882	22-3575191	501(c)(3)	6,208.	0.			General Support
Wayne Alliance for the Prev Substance Abuse - 475 Valley Rd - Wayne, NJ 07470	22-6002384	501(c)(3)	10,000.	0.			General Support

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Domestic Abuse/Sexual Assault Crisis Center - 29C Broad Street - WASHINGTON, NJ 07882	22-2357790	501(c)(3)	28,268.	0.			General Support

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Schedule I - Part I, Line #2

The organization uses due diligence for reviewing and selecting grant recipients and is comfortable that the grants are used for their intended purpose. All assistance and grants are reviewed and approved by senior management via the accounts payable cycle.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2021

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Atlantic Health System Inc Group Return

Employer identification number

65-1301877

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input checked="" type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b	X	
2	X	
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) Brian Gagnolati President & CEO	(i)	2,493,069.	2,702,336.	499,160.	1,066,502.	12,827.	6,773,894.	421,486.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) Alan Lieber-Termed 7/31/21 President - OMC	(i)	434,085.	614,309.	52,101.	0.	2,451,027.	3,551,522.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) James Wittig, MD Physician-Chair	(i)	2,213,612.	225,000.	166,317.	8,600.	9,066.	2,622,595.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) Kevin Lenahan EVP- Chief Bus & Strategy Officer	(i)	1,107,938.	964,080.	21,408.	449,632.	15,048.	2,558,106.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) Amy Perry-Termed 10/31/21 SVP - Delivery & CEO Hosp.	(i)	1,097,141.	1,070,785.	226,560.	8,600.	13,439.	2,416,525.	184,617.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) Steven Sheris, MD EVP, Chief Physician Executive	(i)	851,838.	699,175.	173,921.	201,177.	16,908.	1,943,019.	139,143.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) Patricia O'Keefe President-MMC	(i)	836,963.	704,084.	152,398.	190,548.	12,827.	1,896,820.	112,190.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) Sheilah O'Halloran EVP-General Counsel	(i)	713,179.	568,622.	162,928.	185,430.	12,692.	1,642,851.	120,873.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) Jan Schwartz-Miller, MD SVP-Chief Med Acad Term 7/4/21	(i)	423,975.	660,727.	28,910.	0.	470,089.	1,583,701.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) Nichell Sumpter EVP, Chief Admin Officer	(i)	672,465.	551,918.	105,202.	157,922.	13,186.	1,500,693.	90,540.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) Lee Starker, MD PAMG-Trustee	(i)	1,438,732.	0.	1,820.	8,600.	17,219.	1,466,371.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) Stephanie Schwartz President CMC	(i)	571,902.	483,138.	170,217.	145,054.	15,183.	1,385,494.	93,504.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) Philippe Genereux, MD Physician	(i)	1,274,447.	0.	1,820.	8,550.	15,359.	1,300,176.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) Robert Adams Jr President, Western Region	(i)	523,977.	463,518.	86,460.	138,206.	17,043.	1,229,204.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) Jeffrey Leary Physician	(i)	783,518.	0.	374,421.	8,600.	17,219.	1,183,758.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) Linda Gillam Chair-Cardiology	(i)	700,120.	56,250.	342,474.	10,150.	9,066.	1,118,060.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(17) Paul Starker, MD Chairman-Dept of Surgery	(i)	1,011,415.	80,000.	4,021.	0.	12,389.	1,107,825.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) Mark Widmann Physician	(i)	916,402.	0.	118,827.	10,050.	17,219.	1,062,498.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) Rolando Rolandelli, MD Chairman-Dep of Surgery	(i)	759,070.	93,750.	116,197.	31,900.	17,003.	1,017,920.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(20) Eric Whitman, MD Physician	(i)	748,242.	76,250.	120,649.	26,100.	3,003.	974,244.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) Katharine Driebe VP - Finance	(i)	435,194.	259,895.	61,810.	90,599.	17,043.	864,541.	60,004.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) Jason Smith PAMG-Trustee	(i)	466,525.	0.	300,793.	8,600.	15,359.	791,277.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) Frederico Cerrone, MD PAMG-Vice Chair	(i)	445,107.	0.	271,569.	10,050.	13,003.	739,729.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(24) Christopher Herzog PAMG- VP & COO	(i)	399,173.	206,990.	18,825.	71,761.	17,043.	713,792.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(25) Domenick Randazzo, MD PAMG-Trustee	(i)	419,292.	0.	195,450.	8,600.	14,342.	637,684.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(26) Peter Bolo, MD PAMG-Trustee	(i)	447,356.	75,000.	38,482.	31,900.	15,359.	608,097.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(27) Christopher Zipp, MD PAMG-Chair	(i)	464,774.	95,000.	3,780.	17,400.	15,359.	596,313.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(28) Seth Stoller, MD PAMG-Trustee	(i)	383,731.	0.	163,135.	8,600.	17,219.	572,685.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(29) Sha Gavi, MD PAMG-Trustee	(i)	340,610.	0.	169,532.	5,700.	17,219.	533,061.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(30) Thomas Zaubler, MD PAMG-Trustee	(i)	382,176.	56,250.	600.	0.	13,466.	452,492.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(31) David Ferguson, AA Director Trustee-Atlantic Ambulance	(i)	273,769.	83,640.	1,636.	19,782.	17,043.	395,870.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(32) Greg Mulford, MD PAMG-Past Chairman	(i)	259,141.	0.	56,404.	10,150.	15,359.	341,054.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(33) Jeanine Bulan, MD	(i)	255,403.	0.	57,488.	7,733.	17,219.	337,843.	0.
PAMG-Trustee	(ii)	0.	0.	0.	0.	0.	0.	0.
(34) Jessica Petilla-Onorato, MD	(i)	247,486.	0.	73,910.	0.	10,563.	331,959.	0.
PAMG-Trustee	(ii)	0.	0.	0.	0.	0.	0.	0.
(35) Navpreet Minhas, MD	(i)	252,972.	0.	40,606.	9,830.	17,219.	320,627.	0.
PAMG-Trustee	(ii)	0.	0.	0.	0.	0.	0.	0.
(36) John Calicchio, MD	(i)	234,519.	0.	32,685.	9,399.	17,219.	293,822.	0.
PAMG-Trustee	(ii)	0.	0.	0.	0.	0.	0.	0.
(37) Christina Johnson	(i)	192,642.	0.	33,655.	7,117.	9,045.	242,459.	0.
PAMG-Trustee	(ii)	0.	0.	0.	0.	0.	0.	0.
(38) Theresa Giannattasio, DO	(i)	198,723.	0.	20,714.	5,841.	9,066.	234,344.	0.
PAMG-Trustee	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 1a:

The organization pays for and/or provides life insurance premiums and long term disability premiums and executive health physical examinations for certain officers, directors and key employees. Such payments made on behalf of these individuals are generally grossed up and inputed and included as taxable compensation in their respective W-2's.

The organization provided the following individuals with additional Basic Long Term Disability, Supplemental Long Term Disability, Life Insurance and Long Term Care. The value of these premiums indicated below were included in each of the individual's 2021 W-2 as taxable compensation.

Brian Gagnolati	74,902
Kevin Lenahan	20,442
Alan Lieber	19,838
Sheilah O'Halloran	38,597
Patricia O'Keefe	37,436
Amy Perry	40,415
Stephanie Schwartz	21,614

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Jan Schwarz Miller 26,826

Steven Sheris 32,972

Nichell Sumpter 13,696

Christopher Herzog 13,949

Part I, Line 4b:

2021 Mid Career Hire Plan Earned Credits

The following Officer/trustee earned credits in the non-qualified

retirement plan-457(f) plan known as the Mid-Career Hire Plan (MCHP):

- Kevin Lenahan \$423,532

The above amount represents earned credits which have not vested and were

not included in the respective 2021 W-2 compensation.

However, the earned credits were included as Other Compensation in Column

(F) of Part VII and as Deferred Compensation in Column (C) of Part II,

Schedule J of the 2021 IRS 990 tax return per IRS guidance. Once the

officer meets the applicable vesting criteria of the plan, the MCHP credits

will be included as taxable compensation in his respective W-2's of those

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

year.

2021 Mid Career Hire Plan Non-Taxable Distributions

During 2021, the following officers received the following non-taxable distributions in conjunction with their retirement. These value of these non-taxable distributions were calculated and provided by an external actuarial firm and were based on specific criteria based on the plan document. As the participant vested incrementally in past years, the applicable Federal and State taxable compensation and income taxes were accounted for and included in the respective W-2's in those past years.

Alan Lieber	\$2,443,511
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Jan Scshwartz-Miller, MD	463,513
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2021 Supplemental Executive Retirement Plan (SERP) Earned Credits

Atlantic Health implemented a non-qualified Supplemental Executive Retirement Plan (SERP) paid entirely by Atlantic Health System. The SERP is provided to individuals that hold an executive position with Atlantic Health System. The SERP is in addition to benefits provided under the

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Atlantic Health System 403(b) and the Cash Balance plan if hired prior to

December 15, 2013.

During 2021, the following Officers (Executives) received SERP credits:

Brian Gagnolati 1,056,002

Steven Sheris, MD 191,027

Katharine Driebe 70,299

Sheilah O'Halloran 159,330

Patricia O'Keefe 190,548

Nichell Sumpter 149,322

Stephanie Schwartz 136,454

Christopher Herzog 63,161

Robert Adams, Jr. 129,606

The above amounts represent earned credits which have not vested and were

not included in their respective 2021 W-2 compensation.

However, the earned credits were included as Other Compensation in Column

(F) of Part VII and in Schedule J, Column (C) of the 2021 IRS 990 tax

return per IRS guidance. Once the officer meets the applicable vesting

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

criteria of the plan, the SERP credits will be included as taxable

compensation in their respective Form W-2 of that year.

2021 Supplemental Executive Retirement Plan (SERP) Taxable Distributions

The following officers received taxable SERP distributions during 2021

based on the vesting criteria of the plan document. These taxable SERP

distributions were included in their respective 2021 W-2s and are reported

in Other Reportable Compensation in Schedule J (Sch J, (B)(ii)) of the this

IRS 990:

Brian Gagnolati	\$421,486
Katharine Driebe	60,004
Sheliah O'Halloran	120,873
Patricia O'Keefe	112,190
Steven Sheris	139,143
Stephanie Schwartz	93,504
Amy Perry	184,617
Nichell Sumpter	90,540

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 7:

An annual incentive plan exists for the senior management team. The incentive plan distributes bonuses to the senior management team based on performance results on various performance measurements. The performance measurements include:

- operating gain/loss
- expense per adjusted admission
- patient satisfaction scores
- inpatient and outpatient volumes
- employee engagement scores
- quality and safety results.

The above performance measures have the following three specific performance goals in order to determine any incentive award:

Threshold

Target

Maximum

**SCHEDULE K
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**

▶ **Attach to Form 990.** ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021
Open to Public Inspection

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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Part I Bond Issues											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A NJ Healthcare Facilities Series 2008B	22-1987084	64579FWP4	05/14/08	88,555,000.	To redeem revenue bonds		X		X		X
B NJ Healthcare Facilities Series 2008C	22-1987084	64579FWQ2	05/14/08	88,555,000.	To redeem revenue bonds		X		X		X
C NJ Healthcare Facilities Series 2008A	22-1987084	64579FWL3	05/14/08	181,712,419.	To redeem revenue bonds		X		X		X
D NJ Healthcare Facilities Series 2016	22-1987084	645790FA9	10/06/16	252,386,641.	To redeem revenue bonds		X		X		X

Part II Proceeds									
	A		B		C		D		
1 Amount of bonds retired					178,612,419.			49,741,662.	
2 Amount of bonds legally defeased									
3 Total proceeds of issue	88,555,000.		88,555,000.		177,110,000.			224,800,000.	
4 Gross proceeds in reserve funds	246,998.		246,998.		493,995.			9,502,466.	
5 Capitalized interest from proceeds									
6 Proceeds in refunding escrows									
7 Issuance costs from proceeds	510,043.		510,043.		1,329,584.			1,782,471.	
8 Credit enhancement from proceeds	65,914.		65,914.						
9 Working capital expenditures from proceeds									
10 Capital expenditures from proceeds									
11 Other spent proceeds	87,732,046.		87,732,046.		175,286,421.			213,515,063.	
12 Other unspent proceeds									
13 Year of substantial completion	2008		2008		2016		2016		
	Yes	No	Yes	No	Yes	No	Yes	No	
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X		X				X
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X		X			X
16 Has the final allocation of proceeds been made?	X		X		X		X		
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

Part III Private Business Use								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X		X		X		X	
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X		X		X		X
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		X
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ...								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government82 %		.82 %		.82 %		.82 %
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 582 %		.82 %		.82 %		.82 %
7 Does the bond issue meet the private security or payment test?		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

Part IV Arbitrage								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X		X	X	
b Exception to rebate?		X		X		X		X
c No rebate due?		X		X	X			X
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X		X			X		X

Part IV Arbitrage (continued)								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b Name of provider	N/A		N/A		N/A		N/A	
c Term of hedge								
d Was the hedge superintegrated?		X		X		X		X
e Was the hedge terminated?		X		X		X		X
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider	N/A		N/A		N/A		N/A	
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		X		X		X		X
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V Procedures To Undertake Corrective Action								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X		X		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.

Schedule K, Part IV, Arbitrage, Line 2c:

(a) Issuer Name: NJ Healthcare Facilities Series 2008A
 Date the Rebate Computation was Performed: 05/17/2018

Schedule K, Part II, Proceeds - Line 3

Series 2008A - Issue Price and Total Proceeds of Issuance

Total Proceeds per Bond Issuance	\$177,110,000
Original Issue Premium on Series 2008A Bonds	4,602,419
Total Issue Price per Form 8038, Line 21(b)	\$181,712,419

Schedule K, Part II, Proceeds - Line 3

Series 2016 - Issue Price and Total Proceeds of Issuance

Total Proceeds per Bond Issuance	\$ 224,800,000
Original Issue Premium on Series 2016 Bonds	27,586,641
Total Issue Price per Form 8038, Line 21(b)	\$252,386,641

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
Mitchell Lieber	Refer to below	80,709.	Performance		X
Riley Ferguson	Refer to below	12,934.	Performance		X

Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

Sch L, Part IV, Business Transactions Involving Interested Persons:

(a) Name of Person: Mitchell Lieber

(b) Relationship Between Interested Person and Organization:

Refer to below

(c) Amount of Transaction \$ 80,709.

(d) Description of Transaction: Performance. Mitchell Lieber is the son

of Alan Lieber (Officer-AHS). The organization compensated Michael

Lieber \$80,709 during 2021 via W-2 compensation. Transaction is

considered to be negotiated at arms-length.

(e) Sharing of Organization Revenues? = No

(a) Name of Person: Riley Ferguson

(b) Relationship Between Interested Person and Organization:

Refer to below

(c) Amount of Transaction \$ 12,934.

(d) Description of Transaction: Performance. Riley Ferguson is the

daughter of Dave Ferguson (Trustee-Atlantic Ambulance). The organization

compensated Riley Ferguson \$12,934 during 2021 via W-2 compensation.

Transaction is considered to be negotiated at arms-length.

(e) Sharing of Organization Revenues? = No

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization

Atlantic Health System Inc Group Return

Employer identification number

65-1301877

Form 990, Part I, Line 1, Description of Organization Mission:

communities and improve lives for patients, consumers, and caregivers.

Form 990, Part III, Line 4a, Program Service Accomplishments:

AHS Hospital Corp.(the "Hospital") is comprised of five hospitals, the

Morristown Medical Center ("Morristown Division"), the Overlook Medical

Center("Overlook Division"), the Newton Medical Center ("Newton

Division"),

the Chilton Medical Center ("Chilton Division"), Hackettstown Medical

Center ("Hackettstown Division") and Practice Associates Medical Group

(PAMG). The Hospital and PAMG are organized under the not-for-profit

corporation law of the State of New Jersey and are exempt from Federal

income tax under Section 501(c) (3) of the Internal Revenue Code. The

Hospital provides regional health care services including a broad range

of adult, pediatric, obstetrical/gynecological, psychiatric, oncology,

intensive care, cardiac care and newborn acute care services to

patients from the counties of Morris, Essex, Passaic, Sussex, Bergen,

Hunterdon, Union, Warren and Somerset in New Jersey, Pike County in

Pennsylvania and southern Orange County in New York.

The Hospital is also a regional health trauma center that provides

tri-state coverage and provides numerous outpatient ambulatory

services, rehabilitation and skilled care and emergency care.

Practice Associates Medical Group doing business as Atlantic Medical

Group, PA ("AMG") is a faculty plan serving all of the Hospital

divisions. It is a nonprofit corporation and an organization

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

132211 11-11-21

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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described in Section 501(c)(3) of the Internal Revenue Code.

Originally formed to provide billing and collection services for fees generated by physicians employed by the hospital division, AMG now serves as physician-governed group practice entity with more than 1,100 providers. AMG supports the System by improving consistency, enhancing collaboration among delivering care and optimizing care system operations.

Atlantic Amlulance Corp (the "Company") was established as a not-for-profit organization of Augst 3, 2001 in the State of New Jersey, exempt from income tax under Section 501(c)(3) of the Internal Revenue Code. The Company in organized for scientific, educational and charitable purposes to sponsor, promote and assist in the establishment or maintenance of activities relating to the improvement of human health and to maintain and operate a system for providing land and air based ambulance services, primarily in New Jersey. The Company's sole member is Atalntic Health System, Inc. , a New Jersey based not-for-profit corporation.

The ambulance company (Atlantic Ambulance Corp) is a not-for-profit organization established for scientific, educational and charitable purposes to sponsor, promote and assist in the establishment or maintenance of activities relating to the improvement of human health and to maintain and operate a system for providing ambulance services, including mobile intensive care unit services together with related emergency medical services, primarily in New Jersey.

Medical Center Partners, Inc. opened in 2012 with two offices according

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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to the needs assessment of the community: A Primary Care and OB/GYN.

Hackettstown Regional Medical Center Emergency Medical Services, Inc.

(HRMC-EMS) provides emergency ambulance service for Hackettstown, NJ

and the surrounding communities. HRMC-EMS also provides patient

transportation services for HRMC patients and residents/patients of

other institutions such as assisted living facilities and nursing

homes. Van service is also provided for outpatients in need of

transportation. HRMC-EMS also provides 911 ambulance service for

residents of Mount Olive Township, Knowlton Township, Roxbury and Long

Valley, NJ.

The following 4 entities provide assistance to older people and their

caregivers by assisting them with finding the health care services and

community resources that they need to live longer, healthier and more

active lives. It provides skilled and compassionate support to the

residents of Essex, Hunterdon, Morris, Passaic, Somerset, Sussex, Union

and Warren Counties in New Jersey and Pike County in Pennsylvania.

1 Adult Day Center of the Visiting Nurse Association of Somerset

Hills, Inc. is an adult day services in Basking Ridge, NJ.

2. Visiting Nurse Association of Somerset Hills, Inc. is home health

services.

3. Visiting Nurse Association of Visiting Nurse Association of Somerset

Hills Community Health Services, Inc. provides community health

services.

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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4. Visiting Nurse of Somerset Hills Home Health & Hospice Services, Inc. provides home health and hospice services.

Atlantic Core Therapy and Wellness PA is a Corporation organized to engage in the business of rendering the same professional services to the public that a Doctor of Medicine or Osteopathy is authorized to render and any closely allied services. The Corporation is organized and will be operated exclusively to further the charitable purposes of Atlantic Health System, Inc. and AHS Hospital Corp.

Form 990, Part VI, Section A, line 1a:

The Organization's Group 990 tax return consists of the following exempt organizations comprising of a total of 37 voting trustees:

1. AHS Hospital Corp.

This organization primarily consists of major health care programs for five hospitals and its supporting administrative functions. It comprises the majority of Atlantic Health Care System's resources in terms of operational, financial and management decision making. Fifteen (15) of the seventeen (17) voting trustees are deemed to be independent in conjunction with IRS guidance.

2. Atlantic Ambulance

This organization is comprised primarily of ambulance transportation for emergency medical services. Due to the rather small operations, four (4) of its six (6) voting trustees represent management employees from an affiliated organization (AHS Hospital Corp). As a result, two (2) of the six (6) trustees are deemed to be independent.

3. Practice Associates Medical Group (Atlantic Medical Group)

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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This organization consists of a physician group providing physician programs. Fourteen (14) out of the entire fourteen (14) voting trustees are physicians and are generally affiliated with Atlantic Health System, Inc. through employment. As a result, none of the voting trustees are deemed to be independent.

4. Hackettstown Regional Medical Center Emergency Medical Services, Inc - Due to a 4/1/16 merger with Atlantic Health System, trustees consist of those from Atlantic Health System at 12/31/21.

5. Medical Center Partners, Inc. - Due to a 4/1/16 merger with Atlantic Health System, trustees consist of those from Atlantic Health System at 12/31/21.

6. Adult Day Center of the Visiting Nurse Assoc. of Somerset County - Due to a 1/1/20 merger with Atlantic Health System, trustees consist of those from Atlantic Health System at 12/31/21.

7. Visting Nurse Assoc. of Somerset Hills Community Health Serv Inc - Due to a 1/1/20 merger with Atlantic Health System, trustees consist of those from Atlantic Health System at 12/31/21.

8. Visiting Nurse Assoc. of Somerset Hills Home Health and Hospice - Due to a 1/1/20 merger with Atlantic Health System, trustees consist of those from Atlantic Health System at 12/31/21.

9. Visting Nurse Association of Somerset Hills, Inc - Due to a 1/1/20 merger with Atlantic Health System, trustees consist of those from Atlantic Health System at 12/31/21.

Form 990, Part VI, Section A, line 6:

As per the by-laws, each of the entities has one "member", that being Atlantic Health System, Inc. There are no other members or classes of membership whatsoever as indicated in the by-laws.

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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Form 990, Part VI, Section A, line 7a:

Atlantic Health System, Inc. is the only "member" which wholly owns each of the entities. As a result, Atlantic Health System, Inc. may elect the members of the governing bodies for each of the entities.

Form 990, Part VI, Section A, line 7b:

Atlantic Health System, Inc. is the only "member" which wholly owns each of the entities. As a result, Atlantic Health System, Inc. approves the decisions of the governing bodies.

Form 990, Part VI, Section B, line 11b:

The 2021 IRS 990 was distributed to Senior Management and the Board of Trustees for their review. Any comments were addressed accordingly.

Form 990, Part VI, Section B, Line 12c:

We require disclosure of potential conflicts. This policy governs all personnel at Atlantic, including Board Members. Additionally, the Board Committee members must fill out annual disclosures with specific questions regarding potential conflicts. For potential conflicts involving employees, conflicts involving business relationships require prior disclosure and approval by the Compliance Officer (General Counsel). Conflicts involving Board members require approval from the Compliance Officer and the head of the Audit Committee, who may refer those conflicts to the Compliance Committee of the Board. Restrictions are fact-dependent, but may include recusal from deliberations regarding subject matter affected by the conflict.

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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Form 990, Part VI, Section B, Line 15:

A review of officer compensation by an independent 3rd party (Sullivan Cotter) is completed every year. The most recent survey was conducted in

2021. Officers reviewed include:

President and Chief Executive Officer;

EVP, Integrated Service Delivery & CEO, Hospital Division

EVP, Chief Business and Strategy Officer

EVP, Chief Physician Executive

SVP, Chief Clinical Officer

EVP, Chief Administrative Officer

SVP, President, OMC

SVP, CNE/President, MMC

SVP, President, Western Region

SVP, President, CMC

SVP, Chief Information Officer

VP, Clinical Intelligence

EVP, General Counsel

VP, AHS, President ACO

VP, COO Atlantic Medical Group

VP, Ambulatory Services

VP, Insurance Networks

VP, Physician Enterprise Strategy

VP, Compliance and Audit

VP, Finance

VP, Revenue Cycle

VP, Facilities

VP, Government & Public Affairs

VP, Service Lines

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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- VP, Integrated Care
- VP, Marketing & Communications
- VP, Chief Diversity Officer
- VP, Chief Strategy Officer
- VP, Quality & Patient Safety
- EVP, Chief Health System Officer
- VP, Human Resources
- SVP, Chief Financial Officer

On behalf of Atlantic Health, Sullivan Cotter conducts an annual total compensation survey based on appropriate comparability data for like positions in like organizations.

The results of the survey are presented to the Executive Committee of the board which documents the findings and recommendations in committee minutes.

Compensation for key physicians is determined by soliciting salary data from published sources. These salary recommendations are then approved by the Executive Committee of the board.

Form 990, Part VI, Section C, Line 18:
Currently the organization retains copies of the filed Form 990's for the last three years and IRS Form 1023 with the Director, Corporate Tax and Reporting. Any requests for copies of the 990's throughout the sites are centralized through the Director, Corporate Tax and Reporting. Public disclosure of these Form 990's can be made at any time through this process.

In addition, the 990 is posted on the following websites:

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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"www.atlantichealth.org"

"www.foundationcenter.org"

"www.irs.gov"

"guidestar.org"

Form 990, Part VI, Section C, Line 19:

The organization currently make it's current and prior year financial

statements open to public disclosure on it's public website,

"www.atlanthealth.org". The governing documents and conflict of interest

polices are not currently made available to the public.

Form 990, Part XI, line 9, Changes in Net Assets:

Investment in Non Controlling Interest 470,651.

Change in funded status of benefit plans 36,709,089.

Contributions - Temp Restricted Net Assets 57,038,116.

Government Grants Used for Capital Purposes 2,131,417.

Investment Income - Donor Restricted 1,127,481.

Total to Form 990, Part XI, Line 9 97,476,754.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization Atlantic Health System Inc Group Return	Employer identification number 65-1301877
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Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
AMBULATORY SURGICAL CENTER AT MMC HEALTH PAVILION LLC - 84-4303225, 475 South Street, Morristown, NJ 07960	To own and operate an ambulatory surgical center	New Jersey	0.	0.	AHS Hospital Corp
Healthcare Quality Partners LLC - 82-1547892 475 South Street Morristown, NJ 07960	Accountable Care Organization (ACO) Services	New Jersey	539,671.	2,139,686.	Atlantic Health System Inc
Atlantic Alliance LLC 475 South Street Morristown, NJ 07960	Accountable Care Organization (ACO) Services	New Jersey	0.	0.	Atlantic Health System Inc

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
Atlantic Health System, Inc. - 22-3380375 475 South Street Morristown, NJ 07960	Human Health through AHS Hospital Corp	New Jersey	501(c)(3)	Line 12, I	N/A		X
Foundation for Morristown Medical Center - 22-3392808, 475 South Street, Morristown, NJ 07960	Fundraising for Morristown Medical Center.	New Jersey	501(c)(3)	7	Atlantic Health System	X	
Newton Medical Center Foundation - 22-2618102, 175 High Street, Newton, NJ 07860	Administers donations, grants and bequests and performs fundraising	New Jersey	501(c)(3)	Line 7	Atlantic Health System	X	
Prime Care, Inc. - 22-2759566 175 High Street Newton, NJ 07860	Provides home health and other healthcare services	New Jersey	501(c)(3)	Line 11	Atlantic Health System	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
Morris Photopheresis - 22-3314012, 100 Madison Avenue, Morristown, NJ 07960	Healthcare Research	NJ						X	N/A		X	
Affiliated Collection Services LLC - 27-0555659, 17 Prospect Street, Morristown, NJ 07960	Collection Services	NJ						X	N/A		X	
Morristown Medical Investors - 65-0840535, 200 American Road, Morris Plains, NJ 07950	Real Estate	NJ						X	N/A		X	
Primary Care Partners LLC - 27-4980253, 475 South Street, Morristown, NJ 07960	Physician Services	NJ						X	N/A		X	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
Atlantic Health Management Corp and Subsidiaries - 22-3538027, 200 American Road, Morris Plains, NJ 07950	Healthcare Related Services	NJ		C CORP					X
AHS Insurance Company, Ltd. - 22-3380375 200 American Road Morris Plains, Grand Cayman, CAYMAN ISLANDS	Insurance	NJ		C CORP					X
Nutley Medical Care, PA - 22-3645010 100 Madison Ave Morristown, NJ 07960	Healthcare	NJ	Atlantic Health System, Inc	C CORP			100.00%	X	
Non-Invasive Diagnostics PA - 20-2027439 100 Madison Ave Morristown, NJ 07960	Healthcare	NJ	Atlantic Health System, Inc	C CORP			100.00%	X	
Speciality Care of Practice Associates, PA - 03-0376428, 100 Madison Ave, Morristown, NJ 07960	Healthcare	NJ	Atlantic Health System, Inc	C CORP			100.00%	X	

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
Maternal Fetal Medicine of Practice Associates PA - 03-0376421, 100 Madison Ave, Morristown, NJ 07960	Healthcare	NJ	Atlantic Health System, Inc	C CORP			100.00%	X	
Madison Pediatrics PA - 22-3645007 100 Madison Ave Morris Plains, NJ 07960	Healthcare	NJ	Atlantic Health System, Inc	C CORP			100.00%	X	
AHS ACO LLC - 27-3800813 475 South Street Morristown, NJ 07960	Physician Practice	NJ		C CORP					X
The Northwest New Jersey Medical/Surgical Alliance P.C - 45-0577942, 175 High Street, Newton, NJ 07860	Healthcare Services	NJ		C CORP					X
The Northwest New Jersey Urgent Care Alliance, P.C. - 83-0492357, 175 High Street, Newton, NJ 07860	Healthcare Services	NJ		C CORP					X
Chilton Community Care, Inc. and Subs - 22-2869148, 97 West Parkway, Pompton Plains, NJ 07444	Healthcare	NJ		C CORP					X
Atlantic Advanced Urgent Care, LLC - 83-1558799, 475 South Street, Morristown, NJ 07960	Healthcare	NJ		C CORP					X
Care Better ACO, LLC - 83-1224464 475 South Street Morristown, NJ 07960	Physician Practice	NJ		C CORP					X
Atlantic Executive Health PA - 47-1944011 475 South Street Morristown, NJ 07960	Physician Practice	NJ		C CORP					X
AHS Health Network LLC - 47-4079001 475 South Street Morristown, NJ 07960	Physician Practice	NJ		C CORP					X
Atlantic Health ACO LLC - 47-4126650 475 South Street Morristown, NJ 07960	Physician Practice	NJ		C CORP					X
Tertiary Care Specialists of Practice Associates PA - 83-0713277, 475 South Street, Morristown, NJ 07960	Physician Practice	NJ		C CORP					X

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)	X	
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses	X	
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)	X	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) At Home Medical	P	235,544.	Actual amount of transaction.
(2) At Home Medical	P	231,250.	Actual amount of transaction.
(3) AHS Investment Corp	S	648,008.	Actual amount of transaction.
(4) Morristown Medical Investors (MMI)	K	5,825,448.	Actual amount of transaction.
(5) AHS Investment Corp	K	2,068,595.	Actual amount of transaction.
(6) AHS Investment Corp	K	87,306.	Actual amount of transaction.

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7)AHS Investment Corp	K	65,791.	Actual amount of transacation.
(8)AHS Investment Corp	K	272,293.	Actual amount of transacation.
(9)AHS Investment Corp	K	182,400.	Actual amount of transacation.
(10)AHS Investment Corp	K	67,906.	Actual amount of transacation.
(11)AHS Investment Corp	K	468,388.	Actual amount of transacation.
(12)AHS Investment Corp	K	430,526.	Actual amount of transacation.
(13)AHS Investment Corp	K	451,334.	Actual amount of transacation.
(14)AHS Investment Corp	K	498,693.	Actual amount of transacation.
(15)AHS Investment Corp	K	1,479,147.	Actual amount of transacation.
(16)AHS Investment Corp	K	3,372,816.	Actual amount of transacation.
(17)AHS Investment Corp	Q	806,633.	Actual amount of transacation.
(18)AHS Investment Corp	Q	474,920.	Actual amount of transacation.
(19)AHS Investment Corp	Q	1,845,681.	Actual amount of transacation.
(20)AHS Investment Corp	Q	1,270,893.	Actual amount of transacation.
(21)AHS Investment Corp	Q	700,439.	Actual amount of transacation.
(22)AHS Investment Corp	Q	465,469.	Actual amount of transacation.
(23)Eagle Ambulance	Q	876,007.	Actual amount of transacation.
(24)Atlantic Health Partners	K	712,126.	Actual amount of transacation.

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7)Atlantic Health Partners	K	125,691.	Actual amount of transacation.
(8)Primary Care Physicians	K	3,491,215.	Actual amount of transacation.
(9)Atlantic Health System (Parent)	S	7,286,830.	Actual amount of transacation.
(10)Atlantic Health System (Parent)	S	19,790,545.	Actual amount of transacation.
(11)Overlook Foundation	C	1,226,354.	Actual amount of transacation.
(12)AHS Investment Corp	Q	73,892.	Actual amount of transacation.
(13)Foundation For Morristown Medical Center	C	8,979,963.	Actual amount of transacation.
(14)Newton Medical Center Foundation	Q	886,939.	Actual amount of transacation
(15)Newton Medical Center Foundation	C	1,078,908.	Actual amount of transacation.
(16)Atlantic Ambulance	Q	24,324,436.	Actual amount of transacation.
(17)Chilton Medical Center Foundation, Inc	C	451,100.	Actual amount of transacation.
(18)Foundation For Morristown Medical Center	C	35,596,690.	Actual amount of transacation.
(19)Foundation For Morristown Medical Center	C	20,448,770.	Actual amount of transacation.
(20)AHS Investment Corp	K	71,717.	Actual amount of transacation
(21)AHS Investment Corp	Q	15,984,275.	Actual amount of transacation
(22)AHS Investment Corp	K	191,545.	Actual amount of transacation
(23)AHS Investment Corp	Q	438,750.	Actual amount of transacation
(24)AHS Investment Corp	K	343,340.	Actual amount of transacation

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) Atlantic Private CARE Services (APCS)	P	61,295.	Actual amount of transaction
(8)			
(9)			
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Part IV, Identification of Related Organizations Taxable as Corp or Trust:

Name, Address, and EIN of Related Organization:

AHS Insurance Company, Ltd.

EIN: 22-3380375

200 American Road

Morris Plains, Grand Cayman, CAYMAN ISLANDS 07950